Governance in the CBD Programme of Work on Protected Areas—

- understanding
- assessing
- taking action

CBD PoWPA review of progress and capacity-building Africa Regional Workshop – Abidjan (Ivory Coast, Oct 6-9, 2009)

Dr. Grazia Borrini-Feyerabend gbf@cenesta.org

2003 -- 5° World Parks Congress (Durban, South Africa)

2004 -- CBD Programme of Work on Protected Areas (COP 7

Kuala Lumpur, Malaysia)

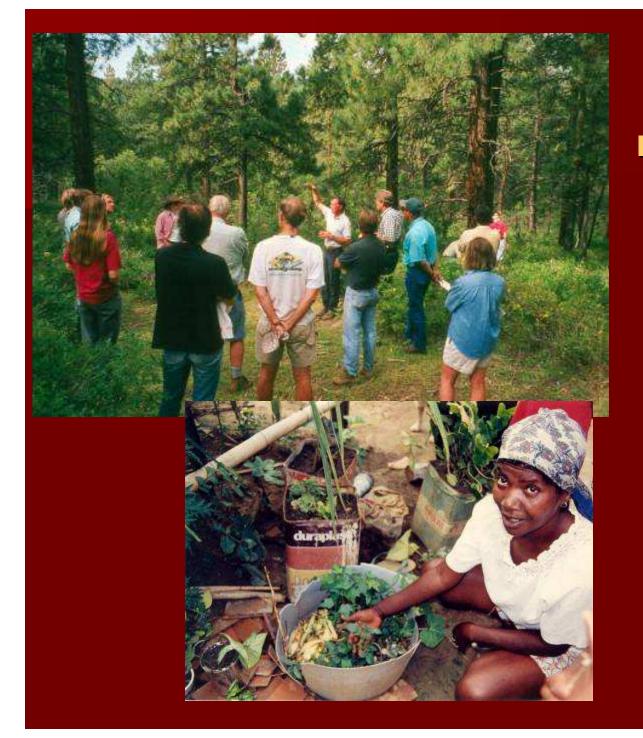
2004 World Conservation Congress (Bangkok, Thailand)

2005 First Marine Protected Areas Congress (Geelong, Australia)

2008 -- CBD PoWPA Review (CBD COP 9, Bonn, Germany)

2008 World Conservation Congress (Barcelona, Spain)

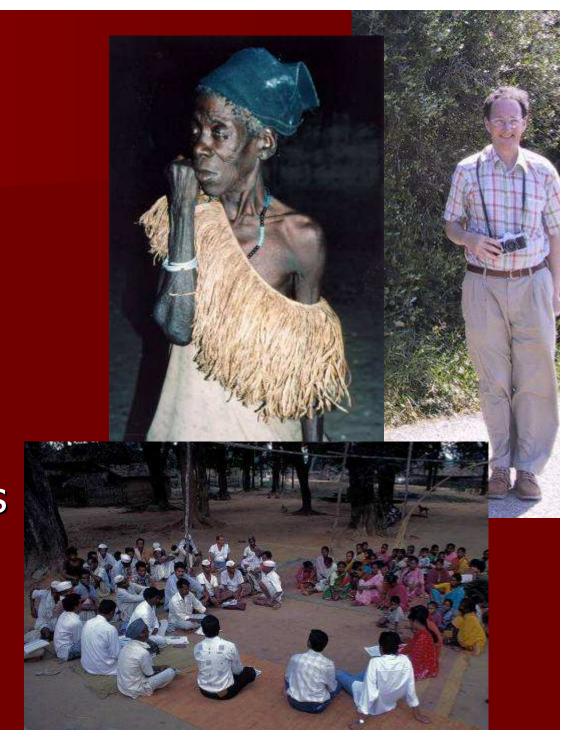




Conservation needs the capacities, concerns & engagement of society as a whole, not of expert professionals or government officials only

 Conservation needs to pay more attention to the crucial ties between biological and cultural diversity

...the conditions that allow indigenous peoples and local communities to be empowered for conservation





Conservation needs equity: a fair sharing of the costs and benefits of preserving biodiversity and managing natural resources in a sustainable way

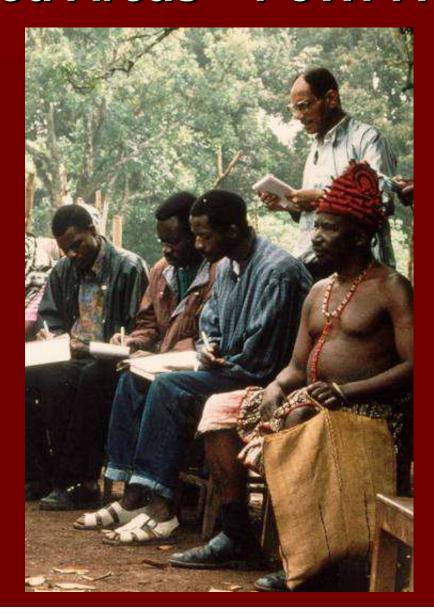
Conservation needs to respect human rights:

"do no harm"...& have a positive impact on livelihoods wherever possible.



CBD Programme of Work on Protected Areas – PoWPA

espouses the "key messages" throughout its text but in particular in its element No.2: Governance, participation, equity and benefit sharing



Specific CBD TARGETS

By 2008, the CBD parties will make sure that indigenous peoples and local communities participate fully and effectively in identifying, implementing and managing new PAs



- recognise the conservation capacities of civil society
- engage in participatory research, planning and management with indigenous peoples and local communities

Specific CBD TARGETS

By 2008, the CBD parties will have developed and adopted standards, criteria and best practices for the planning, identification, establishment, management and governance of their own national and regional PA systems

...signatory countries should:

 work with, and learn about, PAs under various governance types, in particular areas and territories conserved by indigenous peoples and local communities (ICCAs)

establish and follow "good governance" principles



Specific CBD TARGETS

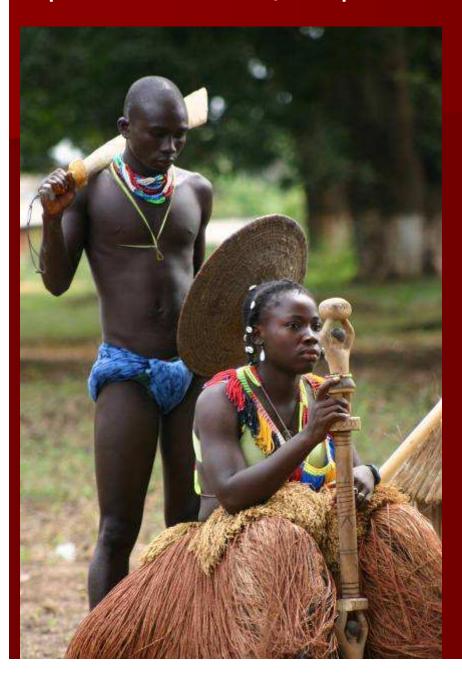
By 2008, the CBD parties will have developed **mechanisms** for an **equitable sharing of costs and benefits** of PAs



... signatory countries should:

- Understand the needs, priorities and values of indigenous peoples and local communities
- Use conservation benefits to alleviate poverty
- Ban relocation or sedentarisation of indigenous peoples without their prior informed consent

Specific decisions/ emphasis from 2008 POWPA Review of COP 9



- CBD parties should give special attention to the implementation of PoWPA element 2...
- establish multisectoral advisory committees in support of PoWPA implementation
- improve, diversify and strengthen PA governance types, leading to or in accordance with appropriate national legislation
- recognize [various PA governance types] through acknowledgement in national legislation or other effective means

many of the real key innovations of the CBD Programme of Work on Protected Areas are about...

governance



"Well managed protected areas, when combined with participatory and equitable governance, provide crucial benefits far beyond their boundaries"



Ahmed Djoghlaf Exec. Secretary, CBD

...but what is "governance"? Is it not the same as "management"?



management-> what do we do?

governance->
who decides
what we do? ...
(and how)

management

Has to do with the understanding of a situation, the aims we wish to achieve, the means to reach those aims (human, technical financial...), the actions we take and the results we obtain (effectiveness)...



governance

- Has to do with power, responsibility, accountability, relations, conflicts... (formal and informal ways...)
- "...interaction among structures, processes and traditions that determine the exercise of authority, the sharing of responsibilities, the taking of decisions, and the engagement of citizens and other actors in those decisions..."

What is "innovative" about governance of protected areas?

1. that we talk about it!

2. that we try to understand it & deal

about it:

quality

type



Quality: principles of "good governance" related to the work of UN agencies and highlighted at the Vth World Parks Congress and beyond

- Legitimacy and Voice
- Transparency
- Accountability
- Equity/ Fairness
- Vision/ Direction
- Performance
- Respect of human rights



Type ...

...who holds PA management authority and responsibility and is held accountable for decisions about a given protected area?

- A. the government (and its agencies at various levels)
- B. various parties (together)
- C. the owners of the concerned land and natural resources (individuals, corporate actors...)
- D. the concerned indigenous peoples and local communities



4 main "governance types" distinguished on the basis of the answer

all types are legitimate and important for conservation!

IUCN matrix of protected areas categories and governance types (new IUCN Guidelines)

Governance type	A. Governance by Government			B. Shared Governance			C. Private Governance			D. Indigenous Peoples & Community Governance	
Category (manag. objective)	Federa l or nation al ministr y or agency	Local/ municip al ministry or agency in change	Govern ment- delegate d manage ment (e.g. to an NGO)	Trans- boundar y manage ment	Collaborativ e managemen t (various forms of pluralist influence)	Joint management (pluralist management board)	Declared and run by individu al land- owner	by non- profit organisat ions (e.g. NGOs, univ. etc.)	by for profit organisat ions (e.g. corporat e land- owners)	Indigenous bio- cultural areas & Territories- declared and run by Indigenous Peoples	Community Conserved Areas - declared and run by traditional peoples and local communities
I - Strict Nature Reserve/ Wilderness Area											
II – National Park (ecosystem protection; protection of cultural values)											
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Shared Governance (co-managed) Protected Areas

"... protected areas where decision making power, responsibility and accountability are shared between governmental agencies and other stakeholders, in particular the indigenous peoples and local and mobile communities who depend on them culturally and/or for their livelihoods"...

Widespread form of governance ... the norm in much of Europe, Canada, Australia, South America ... increasingly adopted in the USA and Central America... and also emerging in Asia and Africa...



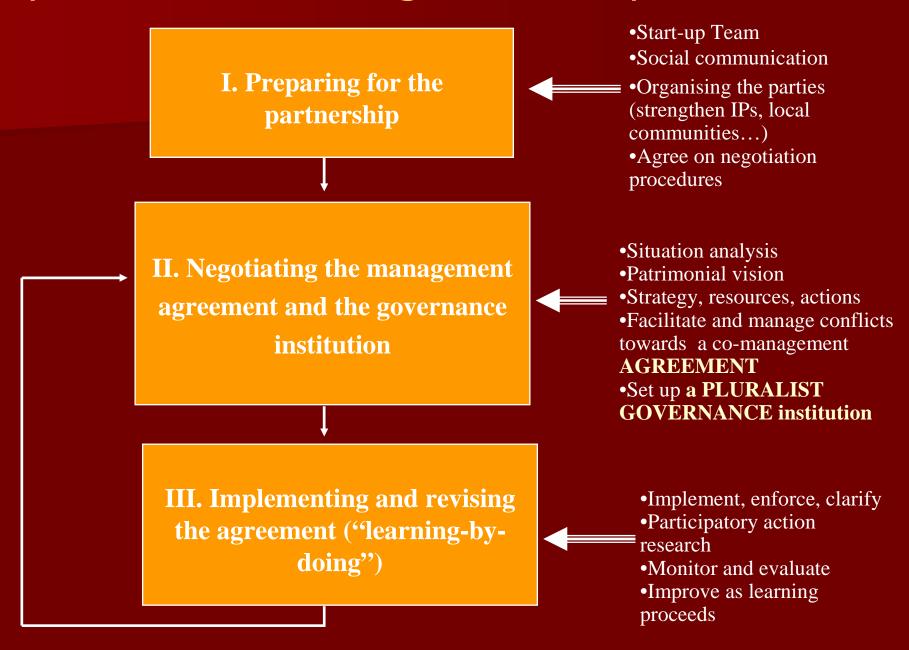
Are we under shared governance?

3 essential « ingredients »:

- a negotiation process
- a (co-management) agreement
- one or more pluralist governance bodies



phases of a shared governance process:



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Indigenous Peoples' and Community Conserved Areas and Territories-- ICCAs

"...natural and modified ecosystems including significant biodiversity, ecological services and cultural values voluntarily conserved by indigenous and local communities through customary laws or other effective means..."



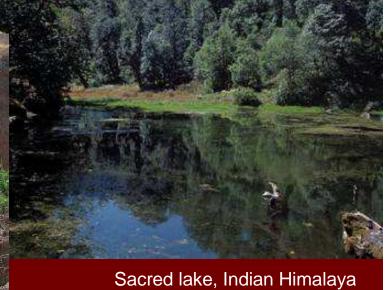
Oldest form of conservation...at times recognised by the state, most often not recognised ...many ICCAs in severe jeopardy today... but exciting work on ICCAs is also happening in a number of countries...

sacred spaces & natural features...

Sacred crocodile pond, Mali

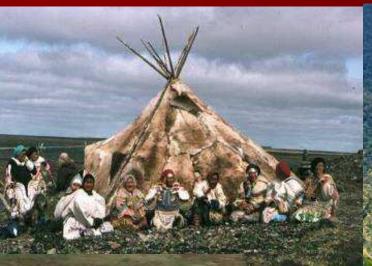
Chizire sacred forest,
Zimbabwe

Forole sacred mountaign
Borana/ Gabbra
Ethiopia/ Kenya



indigenous territories and cultural landscapes/seascapes...

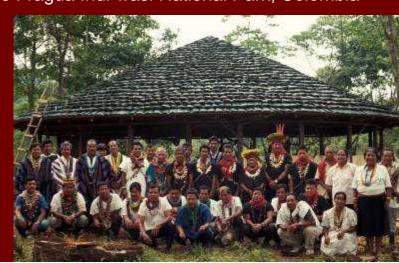
Caribou crossing site in Inuit territory, Canada



Alto Fragua Indi-wasi National Park, Colombia





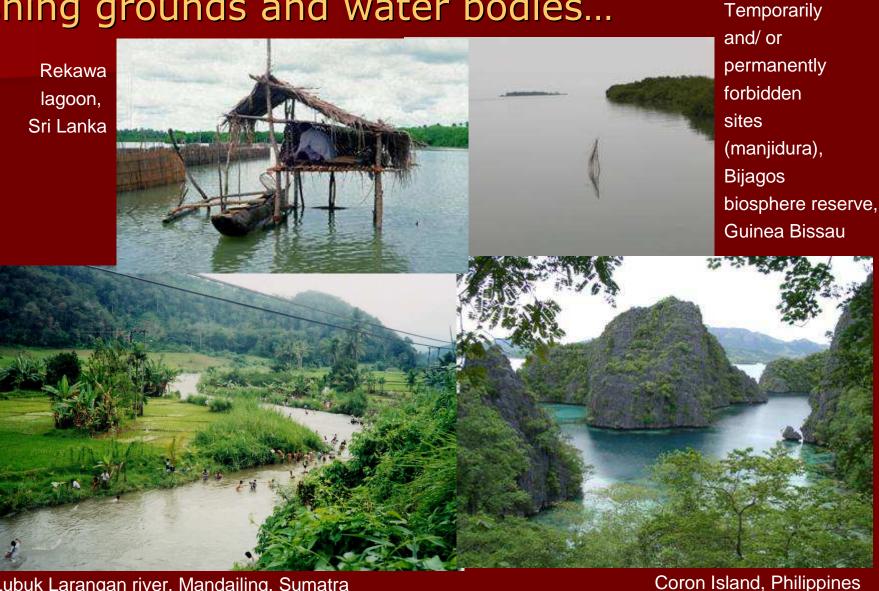


territories & migration routes of nomadic herders / mobile indigenous peoples...



sustainably-managed wetlands, fishing grounds and water bodies...

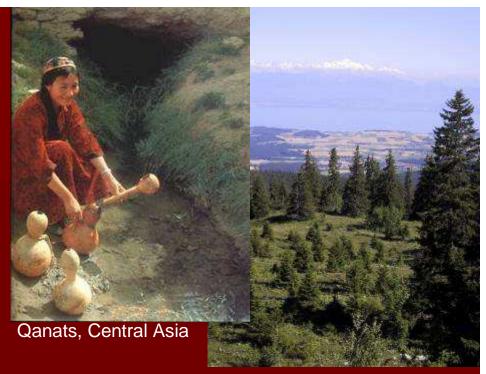
Lubuk Larangan river, Mandailing, Sumatra



sustainably-managed resource reserves (water, biomass, medicinal plants, timber and non-timber forest products...)

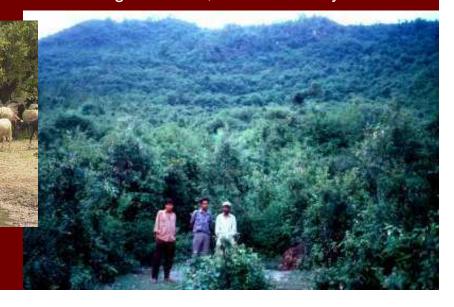


Natural Community Reserves & Pastoral Units of Ferlo, Sénégal



Parc Jurassien Vaudois, Switzerland

Jardhargaon forest, Indian Himalaya



particularly sensitive ecological settings...

"sacred" areas on the mountain and hill tops & close to the villages in all Tibetan villages, Song Pan County (China)... the local villagers managed to preserve their forest cover even from the timber cutting spree of the State Forest Enterprise...



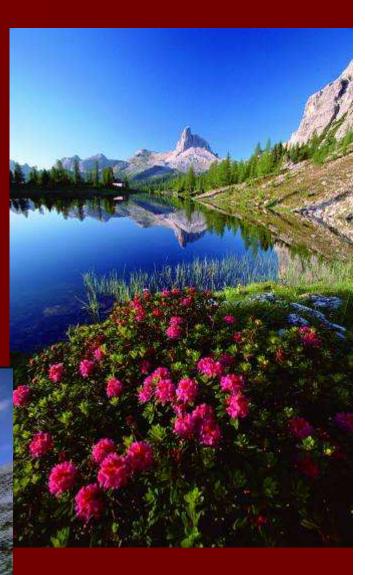


"sacred" island next to a major town in North Madagascar— perfectly conserved as it is strictly forbidden even to set foot there...

community-established and managed protected areas in industrialised countries...



Ancestral territory of the Regole di Cortina d'Ampezzo (today Regional Park), Italy – 1000 years of recorded history



African example 1: Kawawana – new (but ancient) patrimony of Mangagoulak Rural Community, Casamance (Senegal)

conserved area, community-developed management plan & detailed zoning, integrated traditional and "scientific" knowledge, volunteer activities, use rules, surveillance, in the process of recognition by Regional Council...



African example 2: Guassa Community Conserved Area (Afro-alpine ecosystem, Central Ethiopia)

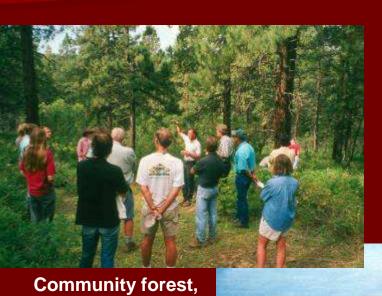


limited use of *Festuca* grass and wood fire, pasture only in extreme drought conditions; zone is closed for 3-5 years for the regeneration of grasses; century old governance by **Qero system**, abolished by decree in 1975; resilience: "Guassa Conservation Council", community surveillance... Great conservation results for Ethiopian wolf (*Canis simensis*) gelada baboons (*Theropithecus gelada*) and a magnificent alpine flora...





What is the worldwide significance of ICCAs?



Oregon (USA)



Indonesia



Shimshal Community

Conserved Area,

Pakistan

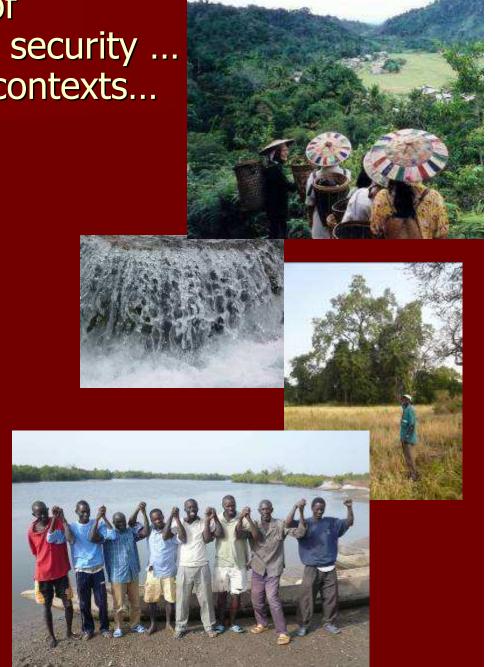
Walalkara Indigenous PA, Australia

they are "meeting points" of conservation and livelihood security ... in unique ways for unique contexts...

➤ ICCAs conserve a huge range of ecosystems, habitats and species, maintain ecosystem functions, and provide biodiversity connectivity in the landscape/ seascape

➤ICCA coverage has been estimated as being comparable to the one of governments' protected areas (12% of terrestrial surface)

> ICCAs are the basis of livelihoods for millions of people, securing resources (energy, food, water, fodder) and income



they enhance resilience in the face of global change



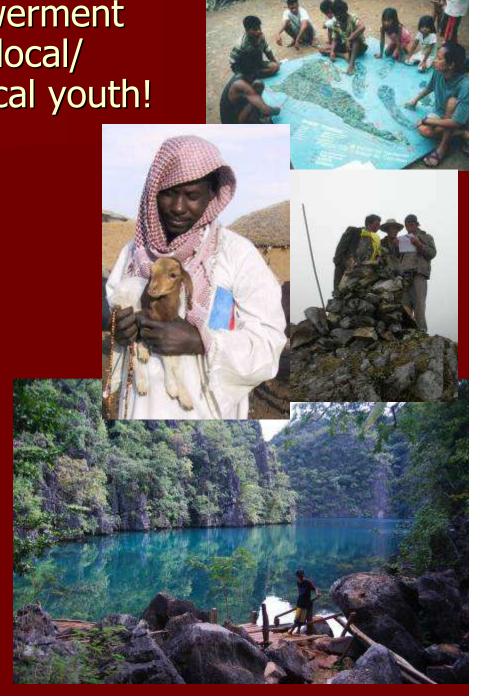
- ➤ ICCAs are based on rules and institutions "tailored to the context", (bio-cultural diversity), skilled at adaptive management and capable of flexible, culture-related responses
- > ICCAs are built on sophisticated collective ecological knowledge and capacities, including sustainable use of wild resources and maintenance of agrobiodiversity, which have stood the test of time
- ➤ ICCAs are typically designed to maintain crucial livelihood resources for times of stress and need, such as during severe climate events, war & natural disasters.

they are a focus for empowerment of indigenous peoples and local/ rural communities... and local youth!

➤ICCAs play a crucial role in securing the rights of IPs & local communities to their land & natural resources through local governance — de jure and/or de facto

➤ ICCAs can help prevent excessive urban migration

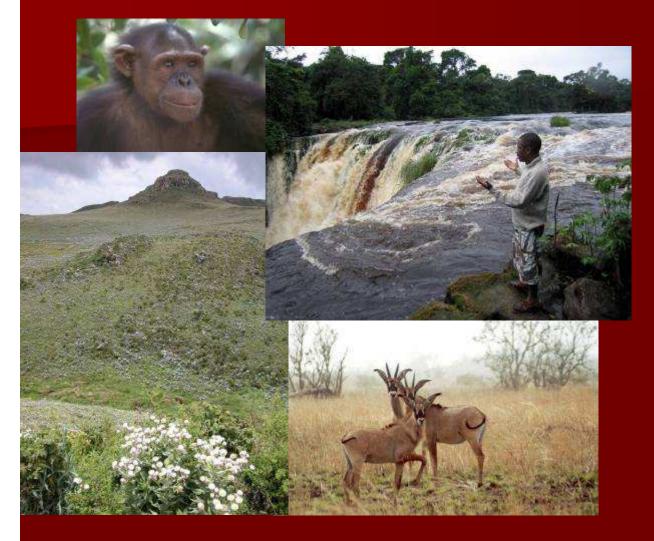
➤ICCAs are the foundation of cultural identity and pride for countless indigenous peoples and local communities throughout the world



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An effective "system" of protected areas



- is complete—
 protects all key
 ecosystems and
 species (gap
 analysis)
- conserves
 biodiversity and
 its associated
 natural and
 cultural
 resources

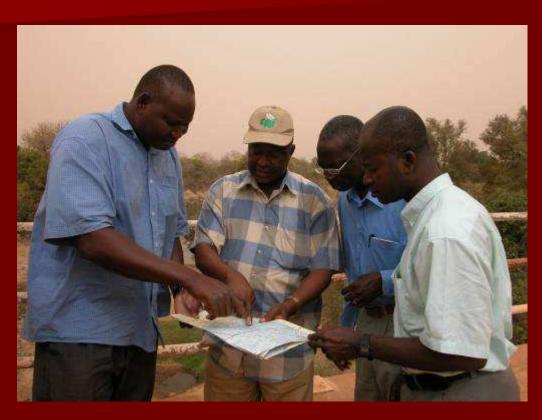
is biologically well connected— if necessary by restoration initiatives

but an effective and equitable system of protected areas is also...

- socially and culturally welcome- merges with and benefits society...
- cost effective- as resources are not infinite...
- flexible and secure- as global change is ubiquitous and clearly under way...



combining a variety of categories and governance types in a national system of protected areas can help to:



- expand the totalCOVErage of protected areas,
- address Gaps in the systems
- improve Connectivity in the landscape
- enhance publicSupport for conservation
- increase the flexibility and resilience of the system

... i.e., it can ultimately improve overall **PA sustainability** and strengthen the **ties between people and nature**

example of Madagascar IUCN matrix of protected areas "before Durban"

Type de gouvernance	Aires protégées gouvernementales			Aires parta	protégées en g gée	gouvernance	Aires protégées privées			Aires du patrimoine autochtone et communautaire	
	Ministère ou agence fédéral ou national en charge	Minist ère ou agence local/ munic ipal en charge	Gesti on délég uée par le gouve rnem ent)	Go uv. tra nsfr ont aliè re	Gouvernan ce en collaboratio n (formes d'influence pluraliste)	Gouvernan ce Jointe (Conseil de gestion pluraliste)	Déclar ée et gérée par un propri étaire indivi duel	par des organi sation s a but non- lucrati f	par des organi sation s a buts lucrati fs	Déclarée et gérée par des peuples autochton es	Déclarée et gérée par des communautés locales
Catégorie UICN											
I - Réserve naturelle intégrale/Zone de nature sauvage											
II – Parc National											
III – Monument Naturel											
IV – Aire de gestion des habitats ou des espèces											
V – Paysage terrestre ou marin protégé											
VI – Aire protégée de ressources naturelles gérées											

example of Madagascar IUCN matrix of protected areas "after Durban"

Type de gouvernance	Aires protégées gouvernementales			Aires protégées en gouvernance partagée			Aires protégées privées			Aires du patrimoine autochtone et communautaire	
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...yes to allowing, recognizing and supporting shared governance and ICCAs...

but "how" we do that is tremendously important...

imposed management plans and governance structures get us back to square one...



...let us be careful and not destroy what we wish to conserve!

Governance of a SPECIFIC protected area

- 1. Who holds authority, responsibility and accountability for the protected area at stake?
- 1. How is that authority exercised? How fairly, effectively, transparently, accountably?

The answer to this question lets us know about the protected area

GOVERNANCE TYPE

The answer to this question lets us know about the protected area

GOVERNANCE QUALITY

Governance of a SYSTEM of protected areas

1.How diverse is the range of governance types within your system of protected areas?

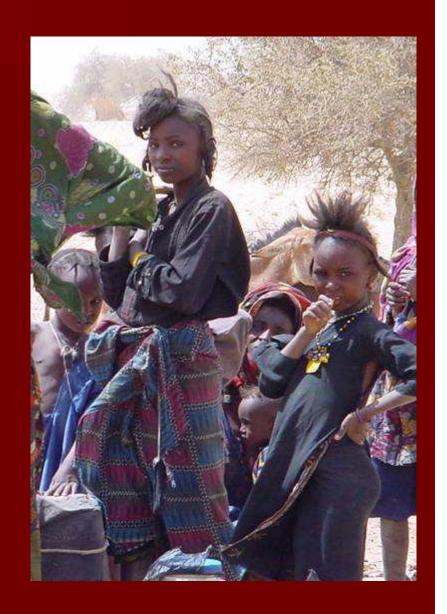
The answer to this question lets us know about the **flexibility and responsiveness** of the PA system with respect to its social context

1. Are some clear principles and criteria followed in developing and implementing your system?

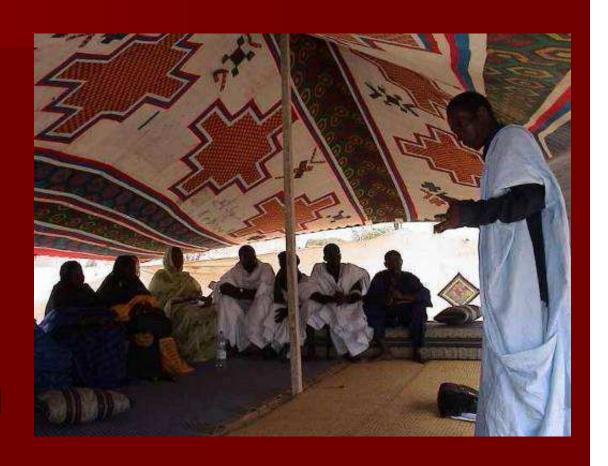
The answer to this question (yes or no, and which principles and criteria) lets us know about whether the system is under "good governance"

Assessing governance gaps:

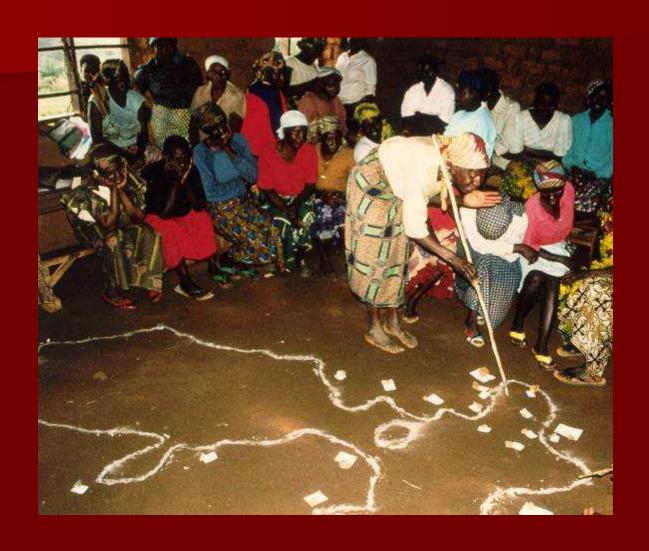
- combine governance
 assessment + ecological gap
 assessment + management
 effectiveness assessment: →
 understand the level of
 protection for each focal
 biodiversity feature (e.g.,
 representative and threatened
 ecosystems, species/taxa and
 specific populations)
- ... the greater the diversity of management categories and governance types and the better the management effectiveness and the quality of governance, the stronger the status of biodiversity conservation!



- Can all management categories and governance types be recognized in your system (directly or indirectly, through non-PA laws)?
- Do government agencies work in partnerships with civil society?



Does such partnership extend to the planning of the entire PA system?



■ If you have some form of "shared governance" in your system, is it so mostly by name or also in fact? Is it performing well?

Participation in PA decision-making: a continuum

(authority, responsibility and accountability)

Full control by agency in charge Type A

Shared control by agency in charge and stakeholders
Type B

Full control by Stakeholders Type C & D

enforcing rules & repressing violations

consulting & ___ seeking consensus (at times via benefit sharing)

negotiating specific agreements sharing authority and responsibility in a formal way (e.g., via seats in a management body)

recognising/ transferring authority and responsibility

increasing expectations of stakeholders

increasing contributions, commitment and 'accountability' of stakeholders

- Do you recognize customary rights, common property, local conservation capacities & ICCAs?
- Are you capable of strengthening local knowledge, practices and institutions... or do you impose structures and practices from above?



- Do you have ways to assess whether you are under "good governance"?
- Do you engage stakeholders in participatory governance assessment?



- Does basic training of conservation professionals deal with governance issues? Are there on the job training options?
- Is the PA system capable of learning from experience?
- Can it change?

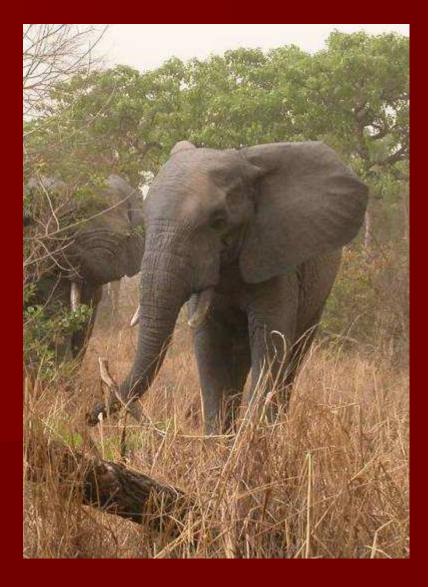
a strategy to strengthen governance in your PA system, and take action:



- legislation and policies to foresee and regulate a diversity of governance types and management categories
- financial and social incentives for ICCAs and PPAs (no perverse incentives that weaken governance)
- capacity building (information, demonstration sites, exchanges, professional training, on the job training...)

- national multi-stakeholder committees for PA system planning
- civil society and indigenous/local community focal points
- appropriate reporting formats and processes (disaggregate governance, clarify terms used in PoWPA)
- mechanisms for transparency, accountability, public engagement
- participatory governance evaluation
- regional & national learning networks, exchanges
- technical and financial support to effective ICCAs and PPAs

Mechanisms and tools:



Many thanks for your kind interest and patience!

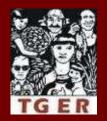


The ICCA Consortium













www.iccaforum.org www.tilcepa.org