

1           **Payment for Environmental Services at the Local Level:**  
2                           **Comparing two Cases in Ecuador**

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10

11       **1. Introduction**

12       In Ecuador, a series of experiences of payment for environmental services (PES) have been  
13       developed. Contrasting from what happens in Costa Rica, where a central PES implementing  
14       authority exists, the initiatives in Ecuador are developed in a decentralised fashion. Here we define  
15       PES as those voluntary and conditioned transactions of well-defined environmental services  
16       between at least one supplier and one user (Wunder, 2005, pp.3). In this article, we analyze the two  
17       local experiences that are probably better related to this theoretical concept of PES: PROFAFOR,  
18       which has been establishing plantations to fix carbon, mainly in the Sierra for the last 13 years, and  
19       the pioneering experience of Pimapiro, which is five years old and has become a model of  
20       protection of water resources among small municipalities.

21

22       For this article, we took advantage of available data gathered in 2002 and 2003 for a study on the  
23       socioeconomic impacts of PES systems, financed by the International Institute for Environment and  
24       Development (IIED). In Pimapiro, 11 “suppliers” (families that receive the payments) and 36  
25       “users” (water consumers in the town of Pimapiro) were interview. For PROFAFOR, information

1 was gathered from six community plantation contracts through; community-based workshops and  
2 family-level interviews. Such data was updated and supplemented in a selective way, new data was  
3 gathered on the implementation and administration costs of the projects, and interviews were  
4 conducted with Aurelio Guerrero, Head of the Environmental and Tourism Unit of the Municipality  
5 of Pimapiro; Luis Fernando Jara, Manager of Profafor; Nueva América Community, Pimapiro,  
6 Imbabura province; Totorillas Community, province of Chimborazo; Galte Laime Community,  
7 province of Chimborazo, and 5 de Abril Community, province of Pichincha, in January 2005.

8

## 9 **2. Services, stakeholders, and implementation**

### 10 **Pimapiro**

11 In 2000, the Municipality of Pimapiro (12.951 inhabitants) launched a payment programme for  
12 the protection of their drinking-water service. The PES system grew from their forest management  
13 plan. The executing NGO, the Ecological Corporation for the Development of Renewable  
14 Resources (CEDERENA for its name in Spanish) identified several alternatives for the conservation  
15 and sustainable use of the forest, including ecotourism, medicinal plants, and PES. Young engineers  
16 acquainted with Costa Rica's PES system included this latter element, introducing significant  
17 modifications that constitute a clear innovation (CEDERENA, 2003, pp. 7). A facilitating factor for  
18 the implementation of PES in Pimapiro was the long period of drought during 1999 and the  
19 construction of a canal to increase the flow of water. The following remarkable improvement of the  
20 drinking water service increased the willingness-to-pay by the users (A. Guerrero, pers. comm.).  
21 Such circumstance was explored by the municipality to establish the payment system, in order to  
22 maintain the regulation of the water's quality and quantity (CEDERENA, 2003, pp. 13-23).

23

24 The community that receives the PES is made up log the owners of Andean forests, páramos, short-  
25 cycle crops, and grasses of the Asociación Nueva America, located 32 km from Pimapiro between

1 2.900 and 3.950 masl. In the upper watershed of the Palaurco river stands the intake of drinking  
2 water that lose to 60 l/s and feeds the urban centre of the municipality. 27 families, with an area of  
3 638 hectares, compose the upstream population. The landscape looks disturbed. Before the  
4 introduction of the payment system to the association, 10% of the forest area had been used in  
5 short-cycle crops and 18% of páramos in grasses for cattle. The families do not live *in situ* but in  
6 lower areas such as the towns of Pimampiro, Ambuquí, and Ibarra. Nowadays, 19 families (70%)  
7 with 496 persons (77%) participate in the PES system (Table 1).

8 **[Table 1]**

9

10 The contracts last five years and they are expected to be updated in 2005. Each family with a  
11 contract receives 0,5 US\$ per hectare of forest or páramo in recovery and 1 US\$ per hectare of  
12 primary forest or undisturbed páramo per month. This payment is financed with the interests  
13 generated by a fund with an initial capital of 15.000 US\$ and 20% of the water consumption fee by  
14 the 1.350 families that possess a water meter in Pimampiro (Figure 1).

15 **[Figure 1]**

16

17 The payment difference is based in the supposition that primary forests and páramos mean a better  
18 water protection than areas under recovery. Unfortunately, each supposition has not been confirmed  
19 by hand data.

20

21 **PROFAFOR**

22 PROFAFOR is an Ecuadorian company acting as the elongated arm of the FACE foundation, which  
23 is financed by Dutch electric companies interested in making up for their carbon emissions. Starting  
24 in 1993, PROFAFOR has signed contracts with private owners and local communities for tree  
25 plantation and subsequent carbon fixation (Figure 2); of these, 160 contracts are in the sierra and

1 eight on the Coast region. At a national level, PROFAFOR was seen as a good support for the  
2 national reforestation plans (Albán and Argüello, 2004, pp. 19). PROFAFOR has reforested 22.306  
3 hectares, corresponding to 31% of the total reforestation planned by FACE. Initially, it used single  
4 exotic rapid-growth species such as pine trees and eucalyptus; starting from 1999, it began to  
5 introduce some native species. FACE (2004) reports that Profafor has a fixation average of 100 t  
6 CO<sub>2</sub>/ha, at a rate of 3 to 10 t CO<sub>2</sub>/ha/year, estimated for the first 20 years of life of the plantations.  
7 The average is well under the capture potential (180 t CO<sub>2</sub>/ha,), mainly for problems related to  
8 pests and fires (L.F. Jara, pers. comm., Quito). The total amounts to 2'230.602 t CO<sub>2</sub> for the first 10  
9 years of the plantations. PROFAFOR measures the service every year through fixed sample parcels  
10 extrapolated to the rest of the contracts. The process is certified by the Swiss company SGS, but the  
11 captured carbon is not eligible to the Kyoto protocol framework as its year of launching is before  
12 the established in the Protocol (Table 1).

13 [Figure 2]

14

15 The trees are planted after the signature of a contract between the landowner and PROFAFOR, with  
16 a duration of 25 or 99 years, based on the (re)establishment and maintenance of the vegetation  
17 cover. The landowner receives a single payment of 100-150 US \$ per hectare, 75% of it on the third  
18 year, when the success of the plantation has been demonstrated, and 25% at the end of the cycle if  
19 the contractor is interested in reforesting after the harvesting. He/she is also entitled to the product  
20 of the sale of the harvest at the end of the productive cycle (and of the by-products of thinning,  
21 felling, etc., during the cycle), which represents an in-kind payment for the environmental service.

22

## 1   **2. Implementation and Administration Costs**

### 2   **Pimapiro**

3   The transaction costs presented in this section are related to the effort, time, and necessary resources  
4   to negotiate, begin and (possibly) reach a PES agreement. In the launching phase, three  
5   CEDERENA technicians and a representative of the Municipality worked together. The design of  
6   the system took one year (it was financed by the Inter-American Foundation) and both the  
7   negotiation process among stakeholders and the implementation of the payments were carried out in  
8   4 months. In this phase, 38.000 US\$ were invested (Echavarría *et al.*, 2002, pp. 32), which  
9   represents 76 US \$ per hectare (Table 2).

### 10   **[Table 2]**

11

12   On the other hand, the annual PES administration costs fall around US\$ 10.871, of which 39% are  
13   covered by the users' payment for the service, and 61% that are the monitoring and administration  
14   costs, which are covered by the general budget of the municipality. Table 3 shows the annual flow  
15   of the fund, where the sources of the fund can be seen.

### 16   **[Table 3]**

17

18   The payment mechanism in Pimapiro is financed by 5.200 US\$ per year from contributions of  
19   both commercial and domestic water users, plus the returns of the capital seed (550-600 US \$ per  
20   year). To this the support of the municipality must be added, which amounts approximately to 6.600  
21   US \$ per year. According to the current level of expense, the fund is capitalised annually with  
22   between 1.000 and 1.500 US \$ and 74% of it is invested in payments to the families.

23

24   There are four threats for the financial sustainability of the fund:

1 (i) Today the resources are not incorporated in a trust fund but in a saving account, and they could  
2 easily be deviated to other ends due to the municipal control on the decision-making organ of the  
3 fund.

4 (ii) There is not a good collection system for the water billing of Pimampiro.

5 (iii) After the departure of CEDERENA, it is uncertain if the Municipality will assume the  
6 monitoring and management costs, and from what sources it would finance it.

7 (iv) Strong pressures exist in Nueva América to increase the PES amounts.

8

## 9 **PROFAFOR**

10 During its launching phase, PROFAFOR took around two years in the initial country selection, and  
11 12 months in the design and implementation phase (L.F. Jara, pers. comm.). This whole process  
12 could be estimated in ca. 4'101.200 US \$ (L.F. Jara, pers. comm.) (Milne 2001) (Albán and  
13 Argüello 2003), of which 86% are the design costs of the project (contracts, design of the outline,  
14 design of the monitoring, modification recommendations by the certification agency, negotiation  
15 processes). The accounting of these initial costs are difficult to define as expressed by Milne et al  
16 (2000) due to the interaction that exists among all FACE projects. The PES operation costs are of  
17 US\$ 1'7 millions, and the major items represent up to 68% according to the year, but in the last  
18 years, when no payments have been done, the largest item corresponds to administrative costs  
19 (52%).

20

21 The total costs for Profafor are around 5'843.103 US \$ for a 25-year period. It is distributed as  
22 follows: 70% for the launching costs and 30% for operational costs expenses. The costs for hectare  
23 arrive at 184US\$/ha (Table 4).

24 **[Table 4]**

25

1 The sustainability of the PROFAFOR system is tied to the capacity of FACE to “sell” the bonds in  
2 the secondary market, since 70% of the contracts were signed before 1999.

3

4 **3. Permanence and leakage**

5 **Pimapiro**

6 Both the service and the payments horizon to water users are infinite, something that would favour  
7 the permanence of the service. However, in the case of Pimapiro, the contracts last five years and  
8 they must be renegotiated after each period. This year (2005) will be crucial to evaluate their  
9 permanence since new contracts will be negotiated with new rates (as suggested by the community).

10 The flexibility of this mechanism allows adjustments and changes that would benefit the scheme,  
11 but the municipality will face the challenge to avoid blackmailing by the community. Complications  
12 could also arise if the fund revenues prove to be insufficient to cover the PES (see above). In this  
13 scheme, the establishment of a trust fund could be thought as a means to assure that the resources  
14 will be dedicated to community payments. Now, the funds are in a saving account, the use of which  
15 can easily be altered.

16

17 In Pimapiro, a displacement of environmental impacts to other areas has not been witnessed. The  
18 families of Nueva América have two main work sources: in the cities, they work in the construction  
19 sector; in the lower areas, they do agricultural work in parcels. In principle, the deforestation  
20 avoided in Nueva América could move down to the properties in the lower area, but, firstly, these  
21 have already been transformed for a long time. Secondly, the intake of drinking water is done in an  
22 area that lies well above these alternative lands, so any modification in the use of these lands would  
23 not have any effect on the water service. A potential danger in the same watershed is that the  
24 vegetation cover is not protected on the left margin, but to these days, this margin does not seem to  
25 be threatened neither affected by the implementation of PES processes in the right margin.

1

2 **PROFAFOR**

3 In the case of PROFAFOR, to assure the permanence of the plantations, the number of years of the  
4 contracts were increased from 25 to 99 years, but 95% of the contracts are of 25 years. It is difficult  
5 to guarantee that Profafor will be monitoring the contracts in 99 years; therefore, the communities  
6 interviewed seem not to care much about this requirement. The payments are also carried out on the  
7 third year of the establishment of the plantation, when there is a good rate of survival. PROFAFOR  
8 hopes that the revenues generated by selling the wood at the end of the forest cycle are a strong  
9 incentive to maintain the plantation. In practice, the permanence can also be influenced by social  
10 and economic changes of the community such as population pressure and prices of traditional  
11 products, among others; but it is difficult to predict the situation of one multi-generation period.  
12 From the point of view carbon fixation, the duration of the contract is a tool for the permanency;  
13 however, from the social point of view, its viability is questionable.

14

15 Regarding leakage, in PROFAFOR it has been possible to verify that, in some cases, the limitation  
16 to manage livestock in the reforested areas has typically motivated the families to take their  
17 livestock to other areas already transformed, meeting with the correspondent costs of renting  
18 grasslands (Albán and Argüello, 2004, pp. 42). The possibility cannot be excluded that, in some  
19 cases, the plantations would cause deforestation for grasslands in other places, but that does not  
20 seem to be the typical case. On the other hand, in terms of reduction of methane emissions related to  
21 cattle raising (another important greenhouse-effect source), it seems probable that the shepherding  
22 activities will move since there are no initiatives related to the increase of the carrying capacity.

23

24 **4. Conditionality, Monitoring and sanctions**

25

1   **Pimapiro**

2   In Pimapiro, the monitoring and base line schemes include only land use, not the service itself, i.e.  
3   the quantity or quality of water. If the Palaurco River has a flow of 60 l/s (CEDERENA, 2002, pp.  
4   16), the question remains about how much of this flow is associated with the type of land use in the  
5   forests of Nueva América. There has neither been a hydrological analysis of the water retention  
6   capacity and running rates of the soil in the páramos and forests, nor of the consequences of  
7   allowing the persistence of deforestation. Therefore, it is not possible to assert that the PES-related  
8   activities carried out in Nueva América are sufficient to guarantee the water flow to Pimapiro in  
9   the future.

10

11   Ideally, the Municipality should carry out a visit every three months and choose three contracts at  
12   random to thoroughly evaluate the land use. These visits, in the case of Pimapiro, are limited by  
13   the current scarcity of personnel and low budget of the Municipal Environmental Unit (A. Guerrero,  
14   pers. comm.). These limitations render the monitoring and control system not very credible. The  
15   community has perceived that the monitoring has de-intensified since the departure of CEDERENA  
16   (I. Juma, pers. comm.), something that reduces the monitoring probability in each contract.

17

18   After carrying out the evaluation of the contracts, a report is sent to the Fund committee, which  
19   decides on the sanctions. A range of alternatives exists (suspension of one month, three months,  
20   total elimination of the scheme) according to the impacts (taking out secondary products without  
21   authorisation, selective felling, total felling). Of the 27 families in the community, 23 signed the  
22   agreement and 19 are currently receiving payments. According to the sanctions, two families could  
23   be soon included in the fund. In the second year of payments, there was a considerable quantity of  
24   sanctions (nine families) and their return to the fund in latter years seems to be a positive sign of the  
25   operation of the scheme. The participants have complied with the incentive rules, and the challenge

1 for the municipality now is to maintain a credible monitoring system that would condition the  
2 families to continue with the agreements.

3

4 An additional aspect that has been assumed by the community is the obligatory nature imposed by  
5 the Forest Law to avoid land use changes (of forests to grasses or crops). It is understood then that  
6 the payment is an additional incentive to obey this law. In this sense, the support of the Ministry of  
7 the Environment in the carrying out of inspections and legal sanction processes is very important in  
8 order to reinforce the communities' commitment. A case of legal sanctions by the Ministry from the  
9 Environment has already happened to a family, which has motivated other families to avoid total  
10 felling practices (A. Guerrero, pers. comm.).

11

12 In Pimapiro, the scheme is conditional. The conditionality in Pimapiro is given by the quarterly  
13 payment the community receives and by the monitoring and sanction system. The sellers, when  
14 signing the contract, are subject to a system where there is a forest law that is being enforced, and  
15 they are also subject to penalties at the Fund level. Therefore, if they want to improve the situation  
16 they choose the option of entering negotiation processes to increase the payment.

17

## 18 **PROFAFOR**

19 At an aggregated level, PROFAFOR has a system (certified by SGS) to demonstrate the success of  
20 the plantations and their level of annual growth. At an individual level, the contracts are visited  
21 every year, the condition of the plantation is evaluated, and recommendations are generated for its  
22 handling. The signatory communities and families are obliged to carry out management activities in  
23 the plantation such as fire control, surveillance, and livestock husbandry (outside the plantation).  
24 These activities are evaluated annually by Profafor, but in some cases grazing is the most difficult  
25 to monitor. There are clear evidences that, in the case of non-execution (such as burns or lack of

1 planting), measures are taken. Up to date, there have been contacts cancelled and reformulated (L.F.  
2 Jara, pers. comm.). For PROFAFOR the payments done in the day of signature of the contracts do  
3 not condition the maintenance of the plantation, because these payments are not carried out during  
4 the thinning or felling periods (Milne et al., 2002, pp. 59). The down payment is a strong incentive  
5 for the decision of participating in the mechanism, but since there are no later payments, the  
6 management of the plantation is neglected, something that affects the level of carbon fixation and  
7 the future revenues of the community. As mentioned, changing the payment to the third year of the  
8 contract is an effort to improve the conditionality of the mechanism, but other additional strategies  
9 are needed.

10

11 In the case of the private owners, the contract forces them to establish a mortgage on their lands,  
12 which constitutes a strong condition in contractual terms. For communities, the conditionality is  
13 different since the law prohibits the establishment of mortgages on community lands. For this case,  
14 the conditionality of the execution is established in the contract, where it is specified that if the  
15 community does not fulfil the terms of the contract, they will have to return the incentive received.  
16 The payment of the incentive at the third year of plantation also constitutes part of the purpose of  
17 maintaining the incentives.

18

## 19 **5. Additionality**

### 20 **Pimapiro**

21 Scientific evidence does not exist on the additionality of water of the PES, i.e., that with the  
22 execution of the payment a benefit has been generated in terms of water flow or quality. In terms of  
23 land use, it is possible to demonstrate that the native forest cover in the area has been maintained in  
24 87% of the total cover. In terms of degradation, a vehicle road crosses the forest but corresponding  
25 affectations have not been noticed to the sides of the road. In similar areas in Ecuador, it has been

1 demonstrated that such an access road generates vegetation changes in a 2-km axis (Maldonado et  
2 al., 2003, pp. 21). The analysis of changes in the productive structure of the association is still  
3 limited for only 10 families have diversified their income sources with additional activities linked to  
4 the forest such as medicinal plants and ecotourism.

5

6 In the municipality of Pimapiro, 13,3% of the territory has a non-conservation land use, such as  
7 the cattle raising and intensive agriculture. If neighbouring communities (La Florida, Bellavista,  
8 San Antonio) are considered as control areas, the additionality seems probable, since there these  
9 communities have traditionally extensive agriculture systems that follow a very different pattern  
10 from that found in Nueva América, in spite of having the same type of accessibility.

11

## 12 PROFAFOR

13 In the case of PROFAFOR, the base line was built based on the land in parcels contiguous to the  
14 contract areas (L.F. Jara, pers. comm.), where vegetation, understorey and soils measurements are  
15 done to be included in the carbon model (see above). There is a controversy on the net capture value  
16 due to the impact of exotic species such as pine trees in the páramos. Páramos have a high  
17 proportion of volcanic soils that show a great capacity of water retention and decomposing humus  
18 protection, and the pine tends to dry the soil and to liberate carbon in the process (Hofstede, 2000,  
19 pp. 51).

20

21 In relation to land use, it is possible to conclude that there is additionality in the PROFAFOR  
22 reforestation projects since there have been limited results in other experiences in Ecuador  
23 compared to those achieved by PROFAFOR. According to the discussion in the previous section,  
24 the conditionality on the community contracts is limited; therefore, to be able to get an additionality

1 of the mechanism it is indispensable to think in improving the capability in the communities so that  
2 they can strengthen their forest practices and receive high revenues for the sale of the wood.

3

4 **6. Participants' selection**

5 **Pimapiro**

6 Considering the special specificity of the service - the conservation of Palaurco watershed- the  
7 selection has favoured the families that are near the water intake, to the detriment of other owners in  
8 the basin that PES considered less strategic. The Municipality has received some petitions to  
9 expand the system of payments to La Florida (Scott et al., 2002), but apparently this community  
10 does not feel any bitterness due to its exclusion from PES processes (President of community of La  
11 Florida, pers. comm.). Any other approach has not been applied to favour participation (opportunity  
12 cost, threats, or relationship level with the service).

13

14 A differentiation exists in the payment according to the type of vegetation cover: 1US \$ for the  
15 primary forests and páramos, and 0,5 US \$for the secondary forests and disturbed páramos. This is  
16 based on the belief that the water service is larger in undisturbed soils.

17

18 There are properties between 1 and 93 hectares, with an average of 23 hectares, but with a  
19 concentration of small properties (70,4% have up to 20 hectares) (Table 5). According to interviews  
20 with Aurelio Guerrero (Head of the Environmental and Ecotourism Unit) and participants of the  
21 community of Nueva América, the families that have left the fund are those with smaller  
22 extensions. The properties that have around 5 hectares receive 3 US \$ monthly. However, the  
23 participants with more acreage have smaller workforce availability, and thus their opportunity costs  
24 per hectare are lower. The users of the service could do without a small percentage (5-10% of the

1 lands to be protected) without harming the water functions. In Pimapiro, this differentiation does  
2 not increase the transaction or the administrative costs.

3 **[Table 5]**

4

5 **PROFAFOR**

6 The process of plantation selection that was carried out until 2000 was anchored in biophysical  
7 (slopes, soil condition, forest aptitude, altitude) and economic (> 50ha per contract, local  
8 marketable species, concentration in geographical blocks) approaches (PROFAFOR-FACE, 1999,  
9 pp. 5). In the Sierra, the contracts are distributed equitably among small, medium, and large  
10 extensions, the last ones including contracts with communities (Table 6). In the Costa, PROFAFOR  
11 has six contracts with proprietors that possess between 20 and 125 hectares, with a total of 357  
12 hectares (PROFAFOR, 2002). Starting in 2000, PROFAFOR defined that 50 hectares was the  
13 required minimum to sign a contract due to the associated transaction costs.

14 **[Table 6]**

15

16 Besides, a differentiation exists in the payment between Costa and Sierra projects. The Costa ones  
17 receive between 100 and 160 US \$ per hectare while those in the Sierra get between 70 and 150 US  
18 \$ per hectare (PROFAFOR 2002), probably because the opportunity costs of the land are lower in  
19 the Sierra's higher locations. Inside the mountain, different payment levels also exist (Figure 3) that  
20 correspond to negotiation processes. It is evident that the variation of payments does not bear any  
21 relationship with altitude, area of the contract, dates or contract type.

22 **[Figure 3]**

23

1   **7. Participation of disadvantaged groups**

2   **Pimapiro**

3   According to our surveys carried out in 2003, the additional family income is significant and is used  
4   both for basic necessities (food, gas, etc.) and as investments in human capital (education expenses).  
5   The economic impact of the payment to these families averages 21 US \$ per month, corresponding  
6   to 31% of the family expense reported by the interviewees (Echavarría et al., 2003, pp. 46).

7

8   Although a wide conservation culture does not exist, the affluence of tourists (that has been growing  
9   in the last years due to the forest) has increased the interest to participate in this activity. Working  
10   groups have been created this way for shift-based cooking and guiding.

11

12   Finally, regarding the strengthening of the community of Nueva América, the families answer  
13   contradictorily. On one hand, there are people that think that the community organisation has  
14   weakened since cattle activities, its main reason of existence, are not considered. However, it is  
15   necessary to recognise that there has been a diversification of income sources via tourism and the  
16   production of medicinal herbs.

17

18   **PROFAFOR**

19   According to surveys related to community contracts, the payment appears to have a significant  
20   impact (50% of the family expense reported by the interviewees) only in the third year of contract  
21   implementation, in the year of thinning 4% (of the family expenses) for the worst cases and 328%  
22   for the best cases and at the end of the cycle 24% for the worst cases and 1285% for the best cases  
23   (Albán and Argüello, 2004).

24

1 In terms of wider socioeconomic effects, the PROFAFOR cases show variation depending on the  
2 level of organisation of the communities. In a simplified way, two groups can be identified. First, a  
3 group of recipients with much consolidated organisations, with a large quantity of land for person,  
4 and much disturbed lands, with a near zero opportunity cost. The most successful cases have bought  
5 lands for schools, family orchards, tools, community credit, infrastructure, funds for micro credits  
6 or purchase of tractors. On the other hand, not-so-successful cases exist. For example, due to an  
7 organisational weakness, the leaders have vanished taking with them the incentive, the community  
8 lacks the capacity to manage the plantation, the trees do not grow appropriately, and the  
9 environmental impacts are negative (both through the decrease of water sources of water and  
10 through processes of soil acidification) (Albán and Argüello, 2004, pp. 37).

11

12 As for secondary activities, the production of edible mushrooms has been identified, but there is no  
13 experience developed. The training to the owners and communities is limited (once per year and to  
14 the leaders) and does not allow the development of community skills. There are decisive data on the  
15 environmental impacts, but 50% of the plantations are above 3.500 masl and cause problems on the  
16 fragile páramo soil (Table 7).

17 [Table 7]

18

## 19 **8. Current situation and next steps**

### 20 **Pimapiro**

21 The Municipality of Pimapiro has not yet told the population of the city about the PES process.  
22 They fear that they will be against it, in spite of the surveys carried out in 2002, where the  
23 disposition to pay for the conservation of water sources was 83% (Echavarría et al., 2003, pp. 44).  
24 A prime factor at this time is to confront the renegotiation of the contracts and the pressure from the  
25 association to increase the payment rate. At the same time, there is pressure to internalise the

1 monitoring costs in the users' payments in order to offer sustainability to the system or to formalise  
2 the municipal investment. The financial management of the scheme very directly depends on the  
3 municipality for four of the five fund committee members belong to the municipal council. This can  
4 be a problem when making important fund-related decisions such as the increase of the collection  
5 rate, the enlargement of the scheme, etc.

6

7 The Municipality of Pimampiro has achieved a lot of publicity through the diffusion of their  
8 experience of the payment for the conservation of forests; it is participating in the design of diverse  
9 projects of biodiversity conservation (A. Guerrero, pers. comm.).

10

11 On the other hand, CEDERENA is replicating this experience in other small Ecuadorian  
12 municipalities. For example, in the Municipality of El Chaco a payment system is being established  
13 with four owners of 50-ha properties.

14

## 15 **PROFAFOR**

16 PROFAFOR suspended the signing of new contracts in 2000 and began a process administration  
17 costs decrease. Ecuador has since 1999 a monetary system based on the United States dollar, which  
18 has increased the implementation costs of the plantation. A hectare reforested in Ecuador can cost  
19 1.500 US\$ nowadays, while in Colombia or Peru it can cost half of that price (M. McColm, pers.  
20 comm.). However, Profafor is trying to expand its activities through other financing sources,  
21 participating in the design of new carbon-fixation projects (Encofor) and also working in projects  
22 that incorporate other environmental services such as water protection, for which it is using the  
23 same structure already implemented.

24

1 Among the challenges of Profafor is the use of native species for the plantations since there is  
2 strong concern about the impact of exotic species on the soil of fragile areas.

3

## 4 **9. Conclusions**

### 5 **Is the environmental service conserved?**

6 • The cases analysed indicate that the two projects contribute to the conservation and  
7 regeneration of forests and páramos. The PES in Pimampiro produces additionality for the  
8 maintenance of forests and páramos (around 400 hectares), contrary to the situation  
9 presented in other communities where a slow change in the productive structure is  
10 foreshadowed. In Profafor, the additionality is presented in the change in land use of 22.000  
11 hectares, considering moreover that other reforestation projects in Ecuador have had limited  
12 results.

13 • To be able to establish the additionality in Pimampiro from a hydrological point of view, it  
14 is necessary to study the relationship between the service and the different land uses. Vogel  
15 (2004) furthermore proposes differentiated payment schemes between forest borders and  
16 centres that respond to different opportunity costs. As for the experience of Profafor, it could  
17 be proposed that training and the conditionality systems are key aspects to increase the  
18 projects' additionality.

19 • It would seem that the two PES are developed in places with a lesser dependence on  
20 intensive land use or on agricultural activities, and hence their effectiveness. The question  
21 now is if in higher demographic pressure zones the PES are as effective or not.

22 • In the case of Pimampiro, the system it is still weak, and any interference in the collection  
23 levels or in the increment of management costs would render it financially unfeasible. Small  
24 municipalities are still incapable to develop these schemes by themselves; hence, external

1       donors have a potential to help in the establishment of a PES process through subsidies  
2       during the start-up costs.

- 3       • In the two cases, there are no explicit mechanisms to assure the benefits beyond the duration  
4       of the schemes, nor a mechanism to assure the no-transferral of environmental damages.  
5       However, in Pimampiro it is possible to conclude that there are no pressures on other areas  
6       because the migrants go to cities and not to other rural areas. In Profafor there is a  
7       displacement of economic activities to other areas (e.g. grazing).
- 8       • In Pimampiro a third party motivated the initiative; the role played by CEDERENA was  
9       crucial, while in Profafor the initiative was motivated by the buyers. The consortium of six  
10      Dutch thermoelectric companies was fundamental to gather the funds and to set up the  
11      scheme.
- 12      • The PES promote the conservation of one service (water protection or carbon fixation) and  
13      the users are who pay for the service (consumers of drinking water and a consortium of  
14      Dutch thermoelectric companies). Regrettably, the PES do not incorporate all the users of  
15      the environmental service, such as irrigation water users and other global interested parties  
16      for the service of carbon fixation.
- 17      • None of the two cases has additional objectives beyond the conservation of the  
18      environmental service, and the execution of the contracts is a function of the land use.
- 19      • Pimampiro is a conditional system because the quarterly payment allows land users to  
20      consider in each cycle the alternatives besides there are monitoring systems and sanctions  
21      that works in spite of the risk imposed by the limitations of the Municipality. For Profafor  
22      this conclusion is not very categorical. The structure of the incentive does not allow its  
23      conditionality. The down payment is a strong incentive for the decision of participating in  
24      the mechanism, but since there are no subsequent payments, the handling of the plantation is  
25      neglected, which is something that affects the carbon fixation level and the future revenues

1 for the community. In the case of private landowners, the mortgage is a strong tool of  
2 conditionality but for the communities this is not applicable.

- 3 • Opportunity cost studies have not yet been incorporated for the establishment of the  
4 payment. In Pimapiro, the possibility of collection of the Municipality prevailed while in  
5 Profafor the payment was carried out in function of the labour and material costs for the  
6 implementation of the plantations. The opportunity cost of the land is expected to be  
7 covered by the revenues of selling of the wood.
- 8 • In Pimapiro, the differentiation system is related to the protection of the environmental  
9 service, and the proximity to the water intake is the priority. This differentiation does not  
10 seem to affect the constancy or leakage. Families that do not participate are those who own  
11 smaller extensions. However, this payment structure does support the additionality of the  
12 mechanism to motivate the conservation of primary forests. In Profafor, the differentiation is  
13 given in principle by the region (coastal vs. sierra); a question exists about if working in the  
14 mountain area is privileged even when it has a smaller level of carbon fixation than the  
15 coast.
- 16 • In Pimapiro, this differentiation does not increase transaction or administrative costs. In  
17 Profafor, the differentiation is thought up to reduce the administrative costs of contract  
18 monitoring.

19 **Has poverty been reduced?**

- 20 • In many PES cases, additional reasons beyond the conservation of environmental services  
21 are pursued, especially the reduction of poverty and the conservation of biodiversity. This  
22 does not apply for these two cases, which focus essentially on their own services. In  
23 Pimapiro, the involuntary bias to benefit the families that possess more hectares (that are  
24 usually not the poorest), has not been corrected for poverty is not an explicit aspect of the  
25 scheme. PROFAFOR is also focused in cost-efficiency parameters.

- 1     • In none of the cases, a mechanism exists to introduce small landowners into the scheme. In  
2         Pimampiro there is no risk that it would become a subsidy, because conservation objectives  
3         are being achieved, while in Profafor, control and surveillance mechanisms force the  
4         fulfilment of environmental objectives.
- 5     • The main current challenges in Pimampiro are the financial sustainability of the programme,  
6         the maintenance of municipal political support, the increase of support by the environmental  
7         authority via enforcing the forest law, and the limitation of the division of the land, a new  
8         heritage-related trend. Profafor requires the implementation of social approaches in the  
9         selection of the cases and the improvement of community training.
- 10    • The alternative to an acreage-based system of payments is to apply it equally to all the  
11         members of the community. In the case of Pimampiro, it would represent a family payment  
12         of 192 US \$ per year or 16 US \$ per month. This implies a payment of two extra dollars per  
13         month above the mean and it is possible to conjecture that at least five families would be  
14         harmed in between 14 and 31 US \$ per month, which represents 156 hectares.
- 15    • The losers in the PROFAFOR PES are the communities whose natural capital is affected by  
16         the plantation; they have to assume additional costs for cattle grazing.
- 17    • There are two clear winners in the Pimampiro PES: the municipality, which has received a  
18         lot of attention due to the implementation of the scheme, and the NGO (CEDERENA),  
19         which has also received funds to replicate the experience in other municipalities; there are  
20         also families that receive more than 30% of their monthly expense. In Profafor, FACE, at  
21         the moment of trading the bonds, will have interesting gain margins since a ton of CO2 costs  
22         1,5 cents (US\$) and it is possible to trade 3 or more in the secondary carbon market.

23

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4   contributed with valuable information.

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7

## 8 **Table**

### 9 **Table 1**

#### 10 **General information of the cases of study**

|                                  | <b>Pimampiro</b>  | <b>PROFAFOR</b>   |
|----------------------------------|---|---|
| Implicit environmental service   | Watershed protection  | Carbon fixation   |
| Explicit environmental service   | Forest and paramo protection  | Reforestation   |
| Beginning of project             | January 2000  | June 1993   |
| Donating Organisation            | Inter-American Foundation<br>Rural Forestry Programme – FAO   | FACE  |
| Implementing Organisation        | Municipality of Pimampiro<br>CEDERENA (Ecuadorian NGO)  | PROFAFOR (Ecuadorian NGO)   |
| Legal mechanism                  | Contract  | Contract  |
| Duration of contract             | 5 years renewable   | 25 and 99 years   |
| Number of contracts              | 27 (2000)   | 170 (1995)  |
|                                  | 19 (2005)   | 152 (2005)  |
| Contract initial extension       | 638 hectares  | 70.000 hectares   |
| Current area under the mechanism | 549 hectares (according to Yaguache n/d)<br>496 hectares (according to Guerrero, pers. comm.)   | 22.306 hectares   |
| Mean contract extension          | 23,6 hectares   | 125 hectares  |
| Beneficiaries / sellers          | Asociación Agrícola y Ganadera Nueva América (Agricultural and Cattle-Raising Association)  | 102 private landowners and 43 communities in the Sierra<br>7 private owners in the Ecuadorian coast |
| Buyers                           | Pimampiro consumes 12 l/s and there are 1.350 families with water metres  | FACE has 473 (t/ha) of CO2 fixed  |
| PES decision organisation        | Committee of Environmental Services:<br>Mayor of the Municipality, Financial Director of the Municipality, Director of the UMAT, Representative of CEDERENA | FACE-PROFAFOR and the organisation signatory of the contract  |
| Economic incentive               | 0,5-1 US \$ per month per hectare   | 100-200 US \$ for hectare during 25 or 99 years   |

11 Source: (CEDERENA 2002) (Echavarría et al., 2002) (FACE 2004) (Milne et al. 2000) (Milne  
 12 2001) (PROFAFOR 1999) (Yaguache n/d), personal interviews.

13

1 **Table 2**2 **Structure of implementation costs of the PES**

|                                   | <b>Pimampiro</b><br>US\$ | <b>Profafor</b><br>US\$ |
|-----------------------------------|--------------------------|-------------------------|
| Project design                    | 31.000                   | 3.568.000               |
| Line base                         | 5.000                    | 2000.000                |
| Sellers search                    |                          | 323.200                 |
| Training workshops to the sellers | 1.800                    | 10.000                  |
| Total                             | 37.800                   | 4.101.200               |
| Cost per hectare                  | 76,2                     | 183,9                   |

3 Sources: (CEDERENA 2002) (Milne 2001) (Albán and Argüello 2003) (Echavarría et al. 2002)  
 4 Personal interviews.

5

6 **Table 3**

## 7 Pimampiro operational expenses (estimates) (2000 - 2010)

|                             | <b>2000</b>  | <b>2001</b>  | <b>2002</b>  | <b>2003</b>  | <b>2004</b>  | <b>2005</b>  | <b>2006</b>  | <b>2007</b>  | <b>2008</b>  | <b>2009</b>  | <b>2010</b>  |
|-----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Earnings</b>             | <b>15000</b> | <b>12325</b> | <b>11029</b> | <b>12039</b> | <b>12099</b> | <b>12163</b> | <b>12229</b> | <b>12298</b> | <b>12371</b> | <b>12447</b> | <b>12526</b> |
| Initial capital             | 15000        |              |              |              |              |              |              |              |              |              |              |
| 20% of water bill           |              | 5200         | 3833         | 4791         | 4791         | 4791         | 4791         | 4791         | 4791         | 4791         | 4791         |
| Interest of initial capital |              | 525          | 543          | 562          | 682          | 602          | 624          | 645          | 668          | 691          | 716          |
| Interest of former period   |              |              | 53           | 85           | 126          | 169          | 214          | 262          | 312          | 364          | 419          |
| Municipality support        |              | 6600         | 6600         | 6600         | 6600         | 6600         | 6600         | 6600         | 6600         | 6600         | 6600         |
| <b>Expenses</b>             | <b>10819</b> | <b>10099</b> | <b>10871</b> |
| Management                  |              | 1800         | 1800         | 1800         | 1800         | 1800         | 1800         | 1800         | 1800         | 1800         | 1800         |
| Payments                    |              | 4219         | 3499         | 4271         | 4271         | 4271         | 4271         | 4271         | 4271         | 4271         | 4271         |
| Monitoring                  |              | 4800         | 4800         | 4800         | 4800         | 4800         | 4800         | 4800         | 4800         | 4800         | 4800         |
| <b>Total</b>                | <b>15000</b> | <b>1506</b>  | <b>930</b>   | <b>1168</b>  | <b>1228</b>  | <b>1292</b>  | <b>1358</b>  | <b>1427</b>  | <b>1500</b>  | <b>1576</b>  | <b>1655</b>  |
| NPV                         | 21055        |              |              |              |              |              |              |              |              |              |              |
| Running costs               | 60102        |              |              |              |              |              |              |              |              |              |              |
| Start-up costs              | 37800        |              |              |              |              |              |              |              |              |              |              |
| Total costs                 | 97902        |              |              |              |              |              |              |              |              |              |              |

8

9 **Table 4**

## 10 PROFAFOR operational expenses (estimates) (1993-2018)

|                               | <b>1994</b>  | <b>1995</b>   | <b>1996</b>   | <b>1997</b>   | <b>1998</b>   | <b>1999</b>   | <b>2000</b>   | <b>2001</b>   | <b>2002</b>  |
|-------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|
| Management                    | 11260        | 146537        | 276736        | 523090        | 502158        | 255311        | 159385        | 107279        | 4271         |
| Direct payments               | 21600        | 21600         | 21600         | 21600         | 21600         | 21600         | 21600         | 21600         | 21600        |
| Monitoring                    |              |               |               |               |               |               | 15000         | 15000         | 15000        |
| Certification                 | 40000        | 40000         | 40000         | 40000         | 40000         | 40000         | 40000         | 40000         | 40000        |
| <b>Total</b>                  | <b>72860</b> | <b>208137</b> | <b>338336</b> | <b>584690</b> | <b>563758</b> | <b>316911</b> | <b>235985</b> | <b>183879</b> | <b>80871</b> |
| Running costs (present value) | 1741903      |               |               |               |               |               |               |               |              |
| Start-up costs                | 4101200      |               |               |               |               |               |               |               |              |
| Total costs                   | 5843103      |               |               |               |               |               |               |               |              |
| Tons per hectare              | 180          |               |               |               |               |               |               |               |              |
| Total Tons for 25 years       | 4015080      |               |               |               |               |               |               |               |              |
| US\$/Ton CO <sub>2</sub>      | 1,46         |               |               |               |               |               |               |               |              |

11

1

2 **Table 5**

3 Distribution of Nueva América properties

| Hectares | Families | Percentage |
|----------|----------|------------|
| 1-10     | 6        | 22,2%      |
| 11-20    | 13       | 48,1%      |
| 21-30    | 2        | 7,4%       |
| 31-40    | 2        | 7,4%       |
| 41-50    | 0        | 0,0%       |
| 51-60    | 3        | 11,1%      |
| +60      | 1        | 3,7%       |
| Total    | 27       | 100,0%     |

4 Source: CEDERENA 2002

5

6 **Table 6**

7 Distribution of PROFAFOR contracts in the Sierra

| Hectares | Number of contracts | Percentage |
|----------|---------------------|------------|
| 5-20     | 37                  | 22,8%      |
| 30-90    | 43                  | 26,5%      |
| 100-190  | 38                  | 23,5%      |
| 200-600  | 44                  | 27,2%      |
| Total    | 162                 | 100,0%     |

8 Source: Base de datos PROFAFOR 2002

9 **Table 7**

10 Social impacts of the projects

| Approaches                                       | Pimampiro <sup>a</sup>   | PROFAFOR <sup>b</sup>   |
|--|--|---|
| Impact on family expense                         | 30% of family expense  | 50% of family expense at the third year, in the year of thinning 4% - 328% and at the end of the cycle 24% - 1285%. |
| Impact on financial assets - means of production | Purchase of agricultural tools.  | Successful cases: lands for schools, family orchards, tools, community credit.                                      |
| Secondary activities                             | Medicinal plants and ecotourism.   | Production of mushrooms not yet developed.  |
| Transmission of new knowledge                    | Some families participate in training workshops in commercialisation, guiding, species management. | Training in forest management for community leaders and private owners, once a year.                                |
| Strengthening of                                 | The association has applied for  | Limited impact on the organisation.   |

|                             |  |   |
|-----------------------------|--|---|
| community organisation      | financing of new projects from its management plan.                  |   |
| Impact on natural resources | Positive impacts on vegetation cover and conservation of wild fauna. | 50% of the plantations are above 3.500 masl causing problems on the soil of the páramo ecosystem.<br>Wind barriers. |

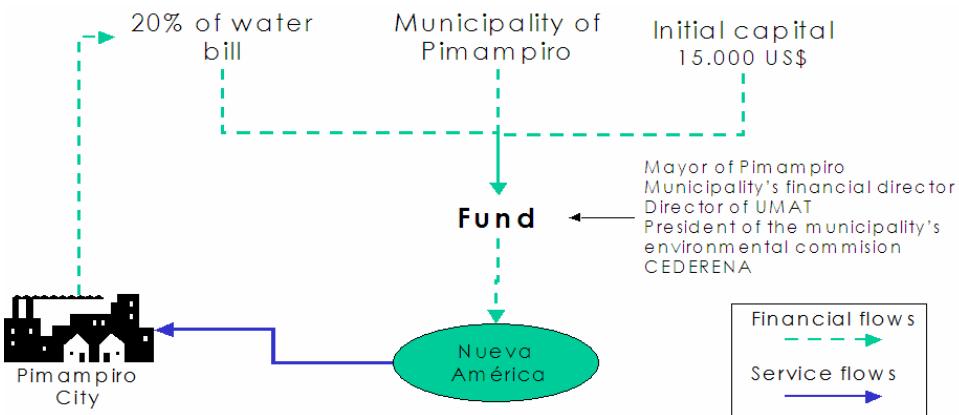
1 Source: a Echavarria et al. (2003); b Albán and Argüello (2004) Interviews (2005)

2

### 3 Figures

#### 4 Figure 1

#### 5 Pimampiro Operation Scheme

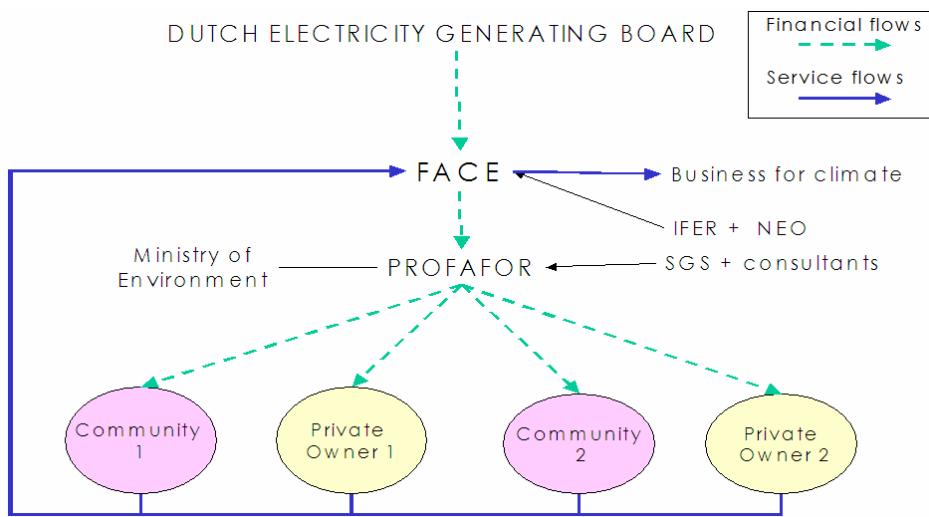


6

7

#### 8 Figure 2

#### 9 PROFAFOR Operation Scheme

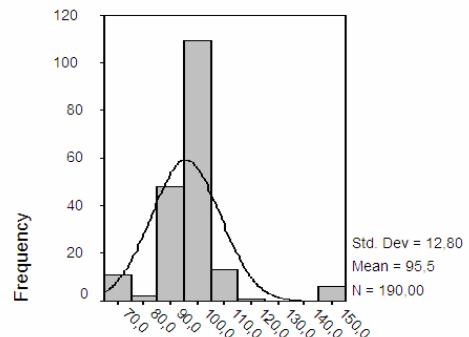


10

11

1 **Figure 3**

2 Distribution of per-hectare price in the Sierra for PROFAFOR contracts



3

4