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**MARINE AND COASTAL BIODIVERSITY: REVIEW, FURTHER ELABORATION
REFINEMENT OF THE PROGRAMME OF WORK**

Community involvement in marine and coastal protected areas: case-studies

Note by the Executive Secretary

I. INTRODUCTION

1. Although not a new idea, the use of marine and coastal protected areas for the management of marine and coastal living resources has gained increased support recently due to the evident failure of other management methods. The Conference of the Parties to the Convention on Biological Diversity recognized the importance of marine and coastal protected areas for the conservation and sustainable use of biological diversity through the inclusion of marine and coastal protected areas as one of the programme elements in the programme of work on marine and coastal biological diversity (decision IV/5, annex).

2. The Convention's Ad Hoc Technical Expert Group on Marine and Coastal Protected Areas adopted a definition for marine and coastal protected areas as "any defined area within or adjacent to the marine environment, together with its overlying waters and associated flora, fauna, and historic cultural features, which has been reserved by legislation or other effective means, including customary or traditional use, to the effect that its marine and/or coastal biodiversity enjoys a higher level of protection than other areas" (UNEP/CBD/SBSTTA/8/9/Add.1). This definition was adapted from the one developed by the World Conservation Union (IUCN) in 1994 for a marine protected area, which was defined as "an area of intertidal or subtidal terrain, together with its overlying waters and associated flora, fauna, and historic cultural features, which has been reserved by legislation or other effective means to protect part or all of the enclosed environment". Though the definition of a marine and coastal protected area is more comprehensive than that of a marine protected area, the latter is more used in current literature. Both terms are used in this document.

* UNEP/CBD/SBSTTA/8/1.

3. The interest in various community involvement approaches relating to the establishment and management of marine and coastal protected areas has increased in the last years. Community involvement can range from independent management by the community to some form of partnership with government institutions. The World Conservation Strategy (IUCN, UNEP and WWF, 1980) stimulated this trend, promoting the link between conservation and development, which represented a major change from the inflexible preservationist attitude of many early conservationists (Hanks, 1993).

4. Originally, many government agencies set up protected areas with the intention of keeping them out. This goal is more feasible on land than at sea. However, as population pressure and demand for resources have increased, such an approach has become unsuitable and increasingly difficult and expensive to implement (Hough, 1988). For these reasons, many countries have focused efforts on involving local people at some, if not all, levels of protected-area establishment and management (Ceballos, 1993; Kemp, 1993).

5. The need for marine and coastal protected areas has been recognized relatively recently, and a potential conflict between local communities and the establishment of such areas became apparent quickly. The characteristics of the marine and coastal environment mean that their resources cannot be fenced off; furthermore, in many parts of the world marine and coastal resources are considered to be available to everyone. Many marine and coastal protected areas have therefore been set up as multiple use areas, with designated zones for different activities. In some areas the concept of community management has received early acceptance (White *et al.*, 1994).

6. Community involvement in the management of marine and coastal protected areas can reflect the idea of marine resources as "common property". This term is used for resources that are collectively owned by a community, in contrast to "open access" resources that are open to exploitation by any individual or group. Coastal communities in many countries had, and in some cases still have, customary laws or unwritten regulations to prevent individuals from maximizing their private gains at the expense of community interests. Such regulations can lead to sustainable use of the community's resources (Bromley and Cernea, 1989).

7. The traditional direct dependence of communities living in coastal areas on coastal and marine environments has now disappeared in many areas and with it the community's sensitivity to the consequences of resource damage and depletion. In subsistence cultures, resource deterioration may be felt, but the community often lacks the means to deal with it, in the face of outside community pressures and increasing population (Kenchington, 1988). Moreover, population growth, technological change, commercialization and loss of community control have led to widespread destruction of traditional tenure systems. In Oceania, for example, pressure from colonial governments to abandon traditional conservation laws so that trade surpluses would be generated, and the establishment of a western system of public ownership of coastal and marine areas, often precipitated the collapse of these systems (Hough, 1989). The appearance of open-access systems quickly followed, leading to overexploitation and the so-called "tragedy of the commons", or perhaps more appropriately "tragedy of open access" (Bromley and Cernea, 1989).

8. Traditional management practices often involved regulating the use of particular sites, and are now being made to incorporate these practices into modern marine-and-coastal-area management. Even where such practices have been lost for many years, or are not known to have existed, community involvement can result in the development of a similar sense of responsibility and concern for a particular coastal area (Wells and White, 1995).

9. By compiling number of case-studies from countries with different socio-economic, political and geographic backgrounds, the present document aims to provide examples of how communities might be involved in processes relating to marine and coastal protected areas, leading to the successful use of community involvement as a management tool, and the enhancement of benefits to nature and humankind.

10. The present document presents one or several case-studies of community involvement in coastal protected areas at each of the three identified levels of development, and for each geographic region of the world (the Americas, Africa, Europe, Asia and Oceania). The levels of development are adapted from Cici-S. Knecht (1998), as follows:

- (a) *Developed countries*: with a per capita gross domestic product (GDP) of more than \$15,000;
- (b) *Middle developing countries*: with a per capita GDP of between \$5,000 and \$15,000 and
- (c) *Developing countries*: with a per capita GDP of less than \$4,999.

11. The case-studies were classified into the following categories of community involvement in coastal protected areas (adapted from Wells and White, 1995):

- (a) *Community involvement in statutory marine and coastal protected areas* (where community involvement is based on consultation, and its role is more advisory than decisive);
- (b) *Co-management* (when the responsibility is shared between community and government);
- (c) *Community-based management* (when community is fully responsible for management);
- (d) *Community involvement through traditional customs*, which, although it can be included in either of categories (b) and (c) above, is a special case that deserves to be discussed separately.

12. Finally, the document discusses the most interesting and important findings learned from the case studies.

II. CASE STUDIES

A. *Community involvement in statutory marine and coastal protected areas*

1. *Bramble Reef, Great Barrier Reef Marine Park, Australia*

13. Bramble Reef is a large inner shelf in the Central Great Barrier Reef. It was closed to recreational fishing in 1992 in response to community concerns that the reef was being overfished. When the replenishment of reef fish stocks on Bramble Reef was first mentioned, the Great Barrier Reef Marine Park Authority (GBRMPA) considered whether closure was the most appropriate action. The notice of closure was publicized in the local media in 1990. The Park Authority advertised in 1991 public representations on the decision to designate Bramble Reef as a replenishment area. In short, the community response was that although opinions on the proposal were evenly divided, virtually all respondents supported some form of closure. To involve the community in the implementation and management of the closure, the Bramble Reef Replenishment Area Consultative Committee was established, representing all users (game fishing, commercial fishing, environmental and scientific, industry, etc.).

aboriginal, the Park Authority, tourism, enforcement and surveillance). The role of the Committee advise the Park Authority in respect of matters relating to the Bramble Reef Replenishment Area. Committee met twice a year in the local coastal town adjacent to the reef. Each year, the Committee discussed the findings of the underwater surveys and discussed the management arrangements for the reef. As the closure was temporary, the Bramble Reef was reopened for fishing in 1995 (Aylir Ayling, 1997).

2. *Dry Tortugas Ecological Reserve, Florida Keys, United States of America*

14. The original proposal of Florida Keys National Marine Sanctuary included a reserve for Dry Tortugas but the boundary was strongly contested. Consequently the reserve was dropped from the management plan, although marked out for reconsideration in the future. Recently, the National Oceanic and Atmospheric Administration (manager of the United States sanctuaries) developed a comprehensive approach towards setting up a Dry Tortugas reserve. They carried out detailed scientific research and made a thorough socio-economic study of the area. In addition, the Sanctuary team launched a project designed to raise public interest and steer people towards creating a workable reserve. As a result, a participatory group was established containing commercial and recreational fishers, conservationists and other interested stakeholders. They were responsible for presenting the Sanctuary Advisory Council with revised recommendations for the reserve. Building consensus around a proposal has not been easy, but eventually one began to gain the support of both conservationists and recreational fishers. There is a long way to go before Dry Tortugas reserve is formally established. However, stakeholders committed to backing the proposal it should just be a matter of passing through the legislative process (www.nos.noaa.gov/nmsp/fknms).

3. *Helford River, United Kingdom*

15. The Helford River is a flood river valley. Fishing, shellfish collection, transport, and farm settlements are the main human impacts on the valley. In the late 1970s, local scientists expressed concern over declines in the rich local flora and fauna. As a result of efforts by individuals and organizations associated with this place, the Helford Voluntary Marine Conservation Area (HVMCA) was founded in 1985. In establishing it, full transparency between all users and interested parties was seen to be essential. The HVMCA advisory group includes local authorities, statutory bodies, societies and businesses, scientists, biologists, scientific advisers, and other interested individuals. This ensures that information flows constantly between decision makers responsible for the river valley and the local community affected by their decisions. The advisory group meets annually to receive and discuss the reports from a working group which initiates and oversees all activities within the HVMCA. The HVMCA has played an important role in fostering pride in and a sense of ownership of the river in the local community, and translating this into action. Realization that voluntary action will safeguard their river by achieving common conservation goals for all users has led to committed support. Public awareness exercises and videos, shore walks, local educational boat trips, publications, media coverage, information boards, fundraising, and scientific research have all resulted from this commitment (WWF, 1998).

4. *De Hoop Marine Protected Area, South Africa*

16. De Hoop lies in the warm temperate zone of the Western Cape Province and is the southernmost marine reserve on the African Continental Shelf. For the past 14 years, scientists have studied how fish stocks in the surf zone of the reserve respond to protection and whether it improves fishing in adjacent areas. Anglers from the surrounding communities but also from farther places have participated in field surveys for research and monitoring, where fishers have appreciated how well marine reserves can function and how effective protection can be. This has had enormous impact, causing them to

their attitudes and become supportive of the marine protected area (Bennett and Attwood, 1991; At and Bennett, 1994).

5. *Saba Marine Park, Netherlands Antilles*

17. Because of its small size and population, the Saba Marine Park is almost 100 per cent eff This protected area is operated by a non-governmental organization and has the distinction of bei world's first self-funding marine park. Plans for the park began in 1984 in response to the government's request for help in managing its marine resources. It took just under three years to dev fully zoned management plan and raise fund to establish the park. During that time there was i consultation with the island's fishers to alleviate their concerns about why the park was being set i how it would affect them. By the time the park was opened it had gained almost universal support a popularity has never faltered. Very few violations have ever been committed by locals over the entire history (van't Hof, 1991; Polu nin and Roberts, 1993; www.sabapark.com).

6. *Mafia Island Marine Park, United Republic of Tanzania.*

18. The Mafia Island Marine Park is located in the western Indian Ocean, south of the isl: Zanzibar, is the largest marine protected area in the region (Board of Trustees, 1999; Ngoile, Me and Makoloweka, 1998). Established in 1995, it is the first marine protected area in the United Reptu Tanzania. The primary goal of the area was to incorporate protection, conservation, sustainable re use, and economic development into the area, with emphasis on the participation of local communi the process (Agardy, 1997). In 1988, the Tanzanian Government, the local residents of Mafia a adjacent islands, and key conservation organizations met to discuss the creation of a multiple-use i protected area. A series of workshops were held between 1988 and 1991 to enable islanders to objectives and express their expectations and opinions. Technical experts consulted with islands re: and together they came up with a multiple use zoning plan (Agardy, 1997). Zonation was undertake the aim to promote the sustainability of the MPA and to minimize conflicts between villagers and i park authorities (Ngoile, Melamari and Makoloweka, 1998).

B. Co-management

1. *Gwaii Haanas Marine Conservation Area (proposed), Brithish Columbia, Canada*

19. Gwaii Haanas, an archipelago of 138 islands in Canada's Pacific-coast province of I Columbia, has been populated by indigenous peoples for more than 10,000 years, and is now home to 2,000 members of the Haida people. The terrestrial Gwaii Haanas National Park/Haida Heritage composed of the islands but stopping at the high tide line of each, involves a collaborative manag regime to ensure equal input from the Haida and the federal government in managing the region's based resources. A four-member Archipelago Management Board, consisting of two representative from the Council of the Haida Nation and the Canadian Government (represented by the Parks C agency), oversees all planning and management of the archipelago. So far, the Board has re consensus on every regional matter it has faced. Now, Parks Canada seeks to designate a i protected area, the Gwaii Haanas Marine Conservation Area, in the waters surrounding the islands, establish a similar collaborative management system to manage it (www.parkscan.harbour.com/gwa

2. *Breiðafjörður Conservation Area, Iceland*

20. The Breiðafjörður Conservation Area, a multiple-use area, preserves traditional use, and su some extraction activities and fisheries. Local communities and industry have been involved in the p from the outset and prior to designation the Minister for the Environment visited local governm

introduce the idea of area protection, to get input and support and to initiate ongoing dialogue. communities continue to have an active role in the ongoing management and environmental assessment process. A committee oversees the project and includes representatives from local communities, the National Museum (responsible for cultural heritage), and the Icelandic Institute of Natural History (responsible for general scientific research). The committee advises the Minister for the Environment on all environmental matters in the conservation area, and works with local authorities and the Icelandic Conservation Agency (responsible for protected areas). The committee is responsible for preparing a management plan and for promoting research, education and interpretation in cooperation with relevant authorities and is to be consulted on any development plans affecting the area (Petersen 1998).

3. *Bunaken, Indonesia*

21. The Bunaken National Marine Park, near Manado, Sulawesi, Indonesia, established in 1991, is a good example of government collaboration with local park residents. The park covers 89,000 hectares of land and marine waters, has five islands and includes major areas of coral reef, sea-grass and mangrove ecosystems. Island residents have been traditionally dependent on fishing and are now starting to diversify into tourism. The management plan was developed through collaboration between local people and government officials. The size of the area and the complexity of its management, combined with pressure from outside sources such as non-local fishermen using damaging methods, tourism and pressure for coastal development in Manado, mean that some form of collaboration with government is essential. A planned community-based management system is to be feasible. A zoning plan, developed with the village, formalizes traditional fishing areas for reef fish and invertebrates and includes strict protection zones where no exploitation is allowed. Scuba-diving and tourist visitation areas are also zoned. The communities organize committees for management and protection of the sanctuary areas with the understanding that they will benefit from improved reef-fish yields. The management scheme includes the participation of several non-governmental organizations from Manado working with the national Office on matters of community-level education (Bromley and Cernea, 1989).

4. *Trao Reef Marine Reserve, Viet Nam*

22. Since its official launch in March 2002, the Trao Reef Marine Reserve has been in full operation with direct protection and monitoring provided by the Core Group, which includes nine members from the local community. The Group receives strong support from the Project Management Board, District Commune, as well as from other relevant agencies such as the Fisheries Resources Protection Station, Border Army Station 362. The Core Group has worked in parties of three so they can rotate their duties for the reserve and handle their daily tasks. In addition to this work, it has also been carrying out advocacy work. To assist the Group, in June 2002, through the collaboration of International Marine Alliance Viet Nam and the local Agriculture Bank, a loan was provided to the nine members of the Group to help them develop alternative livelihoods at the reserve. Thus they can get more involved in project activities while improving their incomes. The members of the Group will be replaced after five years of operation, giving other members of the community a chance to perform protection duties and access the credit fund to help improve their standard of living. The enforcement of the regulations has been very effective and the results of the protection are expected in the near future (IMA, 2002).

5. *Galápagos Marine Reserve, Ecuador*

23. The Galápagos National Park was created in 1959 and later designated as one of the first 10 World Heritage Sites by the United Nations Educational, Scientific and Cultural Organization (UNESCO). A marine reserve was declared in 1986, but this had no management plan and received no protection.

1992 a management plan was developed, but locals were not involved and it was never implemented. In 1996 a participatory management approach was initiated which gave local stakeholders the opportunity to help develop a management agenda for the Galápagos Marine Reserve. At the same time a law was devised to provide a legal basis for these agreements. In January 1998, through the Galápagos Law, the Ecuadorian parliament approved a series of important protective measures for the island. The new law placed the marine reserve under the jurisdiction of the National Park Service. Industrial fishing on mainland and foreign fleets was banned, and only locals could fish within the newly designated reserve. The new participatory management body will decide how much of the area should be included in each zone and where they should be located (WWF, 1998; Roberts, 1999).

6. *Soufriere Marine Management Area, Saint Lucia*

24. The need for co-management is well illustrated by a project underway in the Soufriere region on the west coast of Saint Lucia. Although the marine environment was designated a marine reserve in 1986, and plans were made in 1987 to develop a national park to cover both the terrestrial and marine components, no active management was implemented. As conflict between user groups and stakeholders increased (a result of the growing importance of the area as a scuba-diving destination and increasing demand for fishery resources) it became clear that effective management would be feasible only if those with interests in the area were involved. A process of negotiation and participatory planning was therefore initiated, which culminated in the formation of the Soufriere Marine Management Area (SMMA). At the same time, a coral reef monitoring programme has been set up, which also involves many of those who make their living from the marine environment and in particular the diving operation. In practice, SMMA has demonstrated that continuous education and positive reinforcement have proved more effective than punishment for maintaining no-take zones. One of the most important factors in maintaining support for the no-take zones has been keeping fishers and other stakeholders informed of how the protected area is performing. SMMA has reduced conflict between tourists and fishers. As a result of the long negotiations between the different users, a mutual respect for each other's territory has now been established (Smith, 1994; Soufriere Regional Development Foundation, 1994; George, 1994; www.smma.org.lc).

7. *Cayos Miskitos and Franja Costera Marine Biological Reserve, Nicaragua*

25. The Cayos Miskitos and Franja Costera Marine Biological Reserve is located on the north coast of Nicaragua, in a territory inhabited largely by the Miskito people. The reserve was formally designated in 1991 as part of a cooperative agreement between 38 Miskito communities and the Nicaraguan Ministry of the Environment. An inter-institutional commission, composed of government and Miskito representatives, was set up to plan and manage the reserve. The reserve's first management plan, prepared in 1995, identified several key management issues. Among these were the demarcation of communal territories, and regulation of the extraction of marine resources, particularly lobster. To aid in addressing these issues, new local management committees have been established, focusing on planning and implementing key actions at selected pilot sites within the reserve. In the cooperation between the central government and the Miskito people has been difficult but the management committees appear to offer promise for improving collaborative management (www.wcpa.iucn.org/pubs/publications.html).

8. *Banc d'Arguin National Park, Mauritania*

26. The Banc d'Arguin, a site of unparalleled importance for marine biodiversity and ecological processes, is the largest marine park in Africa. It also constitutes Mauritania's most important reproduction and nursery area for fish and crustaceans. As catches decline along the African

fishers are increasingly attracted to this legally protected area. An early management strategy was to maintain the small communities of resident fishers, the Imraguen, and to give them exclusive rights to the area. By protecting their own resources, the Imraguen have become the defenders of the park, providing a level of surveillance from their own sailboats that the park administration would be unable to carry out alone. In order to address the ever-increasing threats to marine resources, the Banc d'Arguin National Park, with the technical and financial support of WWF, adopted a ten-year master plan negotiated with all major stakeholders. To implement the plan, new park regulations were needed, and draft legislation was defined directly with the representatives of the Imraguen communities during a day workshop. The park is now waiting for the legislation to be passed by the Government (WWF, 1998).

C. Community-based management

1. Edmonds Underwater Park, Washington, United States of America

27. The Edmonds Underwater Park includes a small section of the shore in Puget Sound near the west coast of the United States. The park was established in 1970 to provide a safe, high quality site for recreational scuba-diving. This park is remarkable in many ways. It is one of the longest-standing no-take marine reserves in the world. The site was first designated under a City of Edmonds local law that prohibited removal of any marine life from the park. Notably, that law was never enforced. Instead, protection has been maintained voluntarily, and has become self-enforcing over time. A group of volunteer park stewards has provided the first line of protection, and through their efforts, have developed a protection ethic for the site. Compliance with no-fishing regulations is maintained through peer pressure, even as fish stocks have built up over time. Locals simply feel it would be socially unacceptable to catch fish in the reserve. Recognizing the park success, protection has recently been reinforced by passage of a state law to back up the City's no-fishing regulations (Palsson and Pacunski, 1998).

2. Sian Ka'an Biosphere Reserve, Mexico

28. One of the best examples of a coastal and marine biosphere reserve is the Sian Ka'an Biosphere Reserve, which has a Council of Representatives to represent the needs of the local people living in the reserve. Most interestingly, community-based management of marine resources existed in this area before the Reserve was established. Under Mexican federal law, lobster, conch and shrimp may only be fished by cooperatives that are allotted particular areas. Many such ventures have failed, but the lobster cooperatives in the Sian Ka'an area have been successful. Each fisherman has his own territory where he establishes and maintains lobster shelters, and also controls access to other marine resources. Territories can be bought and sold among cooperative members, and are sufficiently well recognized that they can be inherited. The cooperatives have agreed on certain limitations, such as closed seasons, permissible equipment, and each fisherman is responsible for protecting his own territory. Penalties for poaching include banning from the cooperative and confiscation of equipment by the cooperative. A combination of incentives such as rights and peer support, and disincentives such as confiscation and peer pressure, seems to be successful (Carillo-Barrios-Gómez and Herrman-Martínez, 1989; Miller, 1986).

3. San Felipe Marine Reserve, Mexico

29. The San Felipe Marine Reserve is unique and particularly suited for a case-study because the local community created it without a mandate from higher levels of government. It is currently managed through the fishing cooperative with limited financial support from the municipality as well as some support from the United Nations Small Grants Development Programme. The San Felipe Marine Reserve is officially recognized by neither the state nor the federal governments despite community management.

the resources in the area since its establishment in 1988, and the official declaration by the municipal government in 1997 also gave it the name "Actam Chuleb". After its launch, the cooperative held a meeting with the municipality and other community leaders to discuss the reserve's establishment and subsequent management in 1995. Although the Actam Chuleb Marine Reserve is included in the state reserve, Dzilam Bravo, the fishers do not feel that the existing management and the enforcement of the area is effective. Thus, they arrange for their own enforcement of the reserve using a self-help system during the day and patrolling by a group of hired "vigilantes" at night. Fishers tend to keep the reserve due to their own ethical standards and to comply with the cooperative rules. The reserve received support from the local officials and the community at large. Town meetings are held regularly to discuss issues related to the marine reserve, such as rules and penalties. Because of the outstanding performance of the reserve managed by the community, the state government is looking for an appropriate channel to give the reserve legal recognition (Chuenpagdee, Fraga and Euán-Avila, 2002).

4. *Negros, Balicasag, Pamilacan and Apo islands, Philippines*

30. Community-based marine and coastal protected areas have been particularly successful in the Philippines. They were first developed by Castañeda and Miclat (1981) in the coastal municipalities of Sagay and Guidulman in Negros, where advice and educational programmes were made available to the villagers, who then drew up local regulations and enforcement procedures for activities in the area. Subsequently, the Marine Conservation and Development Program of Silliman University assisted in the establishment of community-based reserves around the small islands of Balicasag, Pamilacan and Apo (Sabina and White, 1986; White, 1989; White and Sabina, 1987). Each of these was set up by the local community, following an educational programme by project workers who lived on the island and introduced the concept of the reserves. Each protected area is managed by a marine management committee selected from the local community, and is formalized and given legal backing at the municipal level through a municipal order. The boundary generally encircles the island, at about 500 m from shore. Destructive fishing methods, such as dynamite, poisons, spear-fishing and *muro-ami* (hitting the reef with rock sticks to scare fish into a net, which causes considerable damage to any coral and is extremely effective in catching most of the fish in the area), are prohibited within the reserve. Buoys and signs demarcate the reserve as a fish sanctuary, within which all fishing and collecting of marine organisms is prohibited. This system is now being used elsewhere in the Philippines, in places such as Lingayen Gulf (McClintock, Ferrer and Campos, 1988), the Central Visayas (Alix, 1989) and San Salvador Island in Zanzibar (Christie, White and Buhat, 1994).

5. *Samoa*

31. Despite concerns over declining fish stocks, government actions and national laws to protect marine resources were unsuccessful in Samoa. This was the result of many factors, including poor enforcement and particularly the lack of community involvement. The community-based fisheries extension programme in Samoa began in 1995. After staff training, a culturally acceptable extension process was developed and recognized the village *fono* (council) as the prime instigator of change, while still allowing for opportunities for the wider community to participate. Following an indication of interest, a village meeting was arranged to provide the community with information to allow either acceptance or refusal of the extension program. If the *fono* accepted, it was then asked to arrange for meetings of several village groups, including women and untitled men (ones who are not part of the *fono*). Over a series of meetings, each group held separate meetings to discuss their marine environment and fish stocks, decide on problems, determine causes, propose solutions, and plan remedial actions. Problem/solution trees were recorded on a portable whiteboard by a trained facilitator. Finally, a village fisheries management action committee was formed, with three people nominated from each group, to prepare a draft village fisheries management plan (assisted by extension officers) for discussion and approval by the village *fono*.

third of all village group meetings were for women only, and approximately one third of members management committees were women. The proportions for untitled village men were similar. village fisheries management plan listed the resource management and conservation undertakings community, and the servicing and technical support required from the Fisheries Division. If the plan accepted, the *fono* then appointed a fisheries management committee to oversee its operation (Kiu Faasili, 1998).

20. Within almost two years of full operation, fisheries extension staff attempted to introduce extension program in 65 villages. This was rejected by nine villages and discontinued in a further when extension staff noted a lack of community commitment. Forty-four of the remaining villages produce village fisheries management plans so far, in a timeframe of 13 weeks. As the Samoan fish reserves are being managed by communities with a direct interest in their success, compliance bans on fishing is high and there are not the enforcement costs associated with national reserves and Faasili, 1998).

D. Community involvement through traditional customs

1. Japan

32. A system of fisheries rights has existed in Japan since ancient times and gives fishing communities exclusive rights over the marine areas they exploit. There are more than 4,000 fisherman cooperative associations around the country, and with the exception of a few harbours the entire coast is managed under this system which provides jurisdiction out to 5.21 km. The system does not confer property in the sense that the rights are not saleable but are owned by a group or community. It is probably true that this system is responsible for the areas of the coast that have survived intense industrial and population pressures. This system is a good example of the traditional, sustainable use of coastal waters (Ke Bleakley and Wells, 1995).

2. Ulunokoro Marine Conservation Area, Fiji

33. The Ulunokoro Marine Conservation Area, designated in 2000, represents the adaptation of traditional Fijian marine tenure concepts to modern-day fishing concerns. Three decades ago, the village of Waisomo supported a flourishing fishery but, as catches and fish size diminished through the 1980s, the local community grew concerned that the resource was disappearing. Convinced by the village headman that a protected area would bring back the fish, the village then persuaded neighbouring communities to join in pursuing marine-protected-area designation from the federal Government. Following its adoption by the local villages, the modern concept of no-take marine reserves echoes the traditional Fijian concept of *tabu*, in which local authorities place areas of the sea off-limits to fishing. The Ulunokoro Marine Conservation Area is now a no-take area. The Fijian Government has empowered selected villagers to serve as enforcement officials at the www.wvfpacific.org.fj/livingexamplefiji.htm.

3. Papua New Guinea

34. The wildlife management area system in Papua New Guinea, where over 90 per cent of the land of the island is still under traditional ownership, illustrates how traditional rights can be legalized. A wildlife management area is usually established at the request of the traditional landowners, who approach the Department of Environment and Conservation following identification of some particular wildlife management problem. The area is designated under the 1978 Fauna (Protection and Control) Act and its boundaries are established after discussion between the local people and appropriate government

departments; the management regulations are drawn up by the community and are approved by the Department of Environment and Conservation. Generally, traditional forms of hunting by the community are permitted. The regulations are enforced by the community with assistance from government officers as required. Enthusiasm for the system is so great that there are too few government staff to provide necessary advice, assistance and follow-up. Most wildlife management areas are terrestrial but some have been established for turtles and dugong. For example, Maza wildlife management area, covering an area of 1886 km², was set up in 1979 for the management of dugong. Representatives of the six villages involved make up the committee and oversee the enforcement of regulations which prohibit the taking of dugong except by local people. There are restrictions on the size and numbers taken and, for each individual taken, the committee is paid a royalty which is put back into the management of the wildlife management area (Asigau, 1989).

4. Misali, United Republic of Tanzania

35. Misali Island is a forested and uninhabited island, lying off the west shore of Pemba in the United Republic of Tanzania. It provides the livelihood for more than 11,000 people from Pemba who depend on fishing for living. At another level, Misali is considered holy by the overwhelmingly Muslim population of Zanzibar. The Misali Island Marine Conservation Area (MIMCA) was established by a ministerial decree in 1998. It is run by a management committee, the majority of whom are fishermen, in accordance with powers granted by the Minister for Agriculture and Fisheries. Despite these management structures, resource depletion has led to the reef being dynamited to extract the few fish left. Following years of experimenting with conventional and purely technical conservation methods with limited success, the current Department of Commercial Crops, Fruits and Forestry (DCCFF) agreed to test the application of customary Islamic principles for the management of MIMCA. In 1999, the United Kingdom Islamic Foundation for Ecology and Environmental Science conducted a pilot workshop involving the local fishing community, religious leaders and government officials. The resource used was a set of photographic slides with an accompanying instruction manual, *Qur'an, Creation and Conservation*, based on verses from the sacred book. The second stage of the project commenced in 2001 with workshops involving a deeper study of the Qur'an were conducted. The impact of these workshops was extremely positive. The first immediate outcome was the decision taken by the NGOs concerned, supported by DCCFF and the office of the Mufti of Zanzibar, to base the future of MIMCA on Islamic ethical principles (Chernala *et al.*, 2002).

III. LESSONS LEARNED FROM THE CASE STUDIES

36. This section is based on Wells and White (1995), who developed a whole chapter on community involvement in marine protected areas using fewer case studies than those in this document. The conclusions of Wells and White match the lessons learned from these case studies.

37. Community involvement has become a widely accepted part of protected area management in recent years, as conservation has evolved to take into account human needs as well as wildlife protection. Many existing examples illustrate how the management of marine and coastal protected areas can be improved through the participation of local communities. Involvement leads to an understanding of the principles involved, making enforcement easier and increasing support from the local community, whether financial, political or practical. The community may benefit financially through increased employment or sharing in the income generated by the area, or through improved fishery yields resulting from better management. The overall effect is to reinstate the idea of marine resources as 'common property' in which the community is responsible.

38. It is difficult to generalize about how a community should be involved. Methods and types of involvement will vary according to the structure of the community, the policies and structure of national and local government agencies, and the features of the marine and coastal protected area. Community based marine and coastal protected areas are appropriate in some situations, particularly where the area is small and well defined, and where the community is closely involved with, and dependent on, the area and its marine environment. In most cases these areas will ultimately require some form of government support and collaboration to provide the necessary authority to deal with infractions by outsiders and conflicts between different user groups. Some case-studies show that marine and coastal protected areas can work without statutory law enforcement if there is strong community support and education.

39. In other situations, it may be more effective for the government to establish a marine and coastal protected area, particularly if the area is large and involves a number of different communities, if there are already conflicts between users, or if there are few people with an interest in the marine and coastal resources or their management. However, government reserves will generally be far more effective if local people are involved wherever possible in the processes of establishment and management. Community involvement may be particularly appropriate and easy to implement in regions that have recently had, some form of traditional customary law regulating the use of marine and coastal resources, as local people are already familiar with the principles involved. Marine and coastal protected areas managed by communities with a direct interest in their success tend to show high compliance with regulations, and low enforcement costs. The same general principles seem to apply in most situations.

40. Firstly, the concept of a new marine and coastal protected area should be introduced carefully to the community and, where possible, in such a way that it may seem that the community had the initial idea. Information gathered about the area should be passed back to members of the community so that they develop a greater understanding of its significance. It is essential to gain the support of local communities and all stakeholders. Secondly, the benefits of marine and coastal protected areas must be made clear to people and their needs should be addressed. The process of education should be seen as ongoing and not limited just to the initial stages. Dissemination of monitoring information to all stakeholders is very important in terms of public education and conservation decision-making. Thirdly, an important principle is the formation of a committee to oversee the development and management of marine and coastal protected areas. This is essential for community based marine and coastal protected areas, but may also be of value in government ones, where the interests and needs of local people need to be coordinated and presented to the relevant authorities. A representative consultative committee provides an effective mechanism for community involvement and provision of advice. The committee maintains a sense of ownership of, and responsibility for, marine and coastal protected areas. The process engenders a strong commitment by not only the representative but also all members in the local area. However, all stakeholders need to be involved in the process from the beginning.

41. Where possible, the community should be responsible for enforcement, allowing traditional incentives and peer pressure to operate. Finally, a marine and coastal protected area needs to be managed in such a way that its future survival is guaranteed beyond the early stages when community support may mainly reflect the novelty value of the project. Long-term support from the community can be encouraged through the benefits, financial or otherwise, that accrue from a marine and coastal protected area, from community pride and from recognition bestowed on it by other community organizations. The protected area must itself be economically viable, either on a self-sustaining basis or through adequate government support. Community involvement should not be seen by governments as a way of cutting costs. Involving the community can cost as much in time and money as running a protected area directly from a government agency, but the guarantee of success is much greater and in most situations may be the only means of ensuring long-term stable management.

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