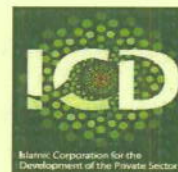




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## MEMORANDUM OF UNDERSTANDING

BETWEEN

ISLAMIC DEVELOPMENT BANK GROUP

AND

UNITED NATIONS DEVELOPMENT PROGRAMME

CONCERNING

COLLABORATION BETWEEN IDBG AND UNDP

[https://ecm.idbhq.org/alfresco/aos/Sites/legal-department/documentLibrary/05 MoU - Coop Agrts/UNDP-1/Docs/MoU-IDBG-UNDP - only new changes tracked 2 May.docx/KK](https://ecm.idbhq.org/alfresco/aos/Sites/legal-department/documentLibrary/05%20MoU%20-%20Coop%20Agrts/UNDP-1/Docs/MoU-IDBG-UNDP%20-%20only%20new%20changes%20tracked%202%20May.docx/KK)

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## MEMORANDUM OF UNDERSTANDING

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THIS MEMORANDUM OF UNDERSTANDING (hereinafter referred to as the "MOU") is made and entered into on 11/08/1437H (Corresponding with 18/05/2016G) by and between:

1. **ISLAMIC DEVELOPMENT BANK GROUP**, a group of international financial institutions consisting of Islamic Development Bank (IDB), Islamic Research and Training Institute (IRTI), Islamic Corporation for the Insurance of Investment and Export Credit (ICIEC), Islamic Corporation for the Development of the Private Sector (ICD), Islamic Solidarity Fund for Development (ISFD) and International Islamic Trade Finance Corporation (ITFC); established under their respective Articles of Agreements, having their headquarters in Jeddah, Kingdom of Saudi Arabia (*hereinafter jointly and severally referred to as the "IDBG"*);

AND

2. **UNITED NATIONS DEVELOPMENT PROGRAMME**, a subsidiary organ of the United Nations, an intergovernmental organization established by its member states with its headquarters at 1 UN Plaza, New York, NY, USA (*hereinafter referred to as the "UNDP"*).

The above-mentioned parties are hereinafter referred to collectively as "Parties" and individually as "Party".

### WHEREAS

- A. The IDBG institutions were established to foster the socio-economic development of their Member Countries, with the ultimate goal of promoting comprehensive human development;
- B. UNDP works with partners in numerous countries to promote sustainable development; eradication of poverty and reduction of inequalities and exclusion; gender equality and empowerment of women; inclusive and effective governance; and resilience building to prevent conflict and improve capacity to deal with natural disasters;
- C. The Parties are hereby desirous to establish a mutually beneficial cooperation and collaboration to best serve their common objectives and render their respective activities more effective;
- D. In pursuit of their common objective(s), the Parties intend to establish a general framework to facilitate the implementation of the collaboration and cooperation between the Parties and sets out the proposed terms of the collaboration and timetable for implementation;
- E. In pursuit of their aforementioned interests and objectives and subsequent to their mutual consensus, the Parties have additionally agreed upon a Joint Action Plan, as described in the Appendix (A) hereto, which forms an integral part of the MOU and to which the Parties



confirm their commitment for realization, subject to the understandings expressed herein and terms hereof. The Joint Action Plan will remain a live document. UNDP and IDBG will undertake annual consultations to review the progress of activities in the Joint Action Plan and update it accordingly.

**NOW, THEREFORE**, in recognition of their interests and objectives, the Parties hereby confirm their mutual understanding as following:

## **1. PURPOSE AND SCOPE**

- 1.1 The purpose of this MOU is to provide a general framework for facilitating collaboration and cooperation between the Parties, in areas of common interest under the 2030 Agenda for Sustainable Development, having regard to the respective objectives, functions, policies and procedures of each Party. In line with the Addis Ababa Action Agenda, which calls for a new approach to development financing and recognizes the need for stronger multi-stakeholder partnerships across governments, international financial institutions and private partners, the IDBG-UNDP partnership will focus on scaling-up ongoing initiatives and exploring new opportunities to collaborate on global, regional and country-level priorities for the effective realization of the Sustainable Development Goals (SDGs), in a number of key areas outlined in Article 2.
- 1.2 This MOU sets out matters of agreed principles reflecting the spirit of cooperation between the Parties and specifying each Party's respective role and responsibility in furtherance of the purpose.
- 1.3 The purpose of this MOU is strictly limited to expressing the desire of the Parties for mutual cooperation and is not intended to impose any legal obligation of any nature on either Party. Any obligation or commitment on any Party shall be subject to each Party's internal policies and approvals. The Parties may, but are not obliged to, enter into separate formal legally binding agreements in relation to their various joint activities, which shall fully document the rights and obligations on each Party.

## **2. AREAS OF COLLABORATION AND COOPERATION**

- 2.1 Within the context of their respective mandates, objectives and procedures, the Parties anticipate that their collaboration may focus on a number of specific areas best fitting their respective strategies and mandates.
- 2.2 The IDBG-UNDP partnership will support efforts towards the effective implementation of the SDGs, based on their respective strategies, including UNDP's Strategic Plan 2014-2017 and IDBG's 10-Year Strategic Plan / Vision 1440H, with a focus on meeting the sustainable development needs of their common Member Countries and select communities in non-member countries.
- 2.3 Within the context of achieving the SDGs in their common Member Countries, the Parties will advance the following areas of cooperation:





- (i) Collaboration in project development and implementation around shared priority areas, including poverty reduction, youth employment and entrepreneurship, disaster risk reduction and recovery, climate change, sustainable energy, capacity development, and knowledge sharing. Project delivery will also be supported by joint diagnostics at the request of national governments to overcome implementation bottlenecks through trilateral partnerships to build capacity, design and implement development results effectively;
- (ii) Strategic and operational collaboration in support of sustainable peace, with shared analysis on the economic and fiscal dimensions of fragility, participation in post-conflict assessments and response mechanisms, building resilience and responding to displacement, and joint efforts to address root causes;
- (iii) Development of private sector partnerships to promote inclusive markets and business models for inclusive development, as well as entrepreneurship development, advancing the Global Islamic Impact Investing Platform for blending Islamic financing and private sector resources in achieving the SDGs, working across the IDBG, particularly with the IDBG's Islamic Corporation for the Development of the Private Sector (ICD) and UNDP's Istanbul International Centre for Private Sector in Development;
- (iv) Strategy Development/SDG alignment, working together to align key IDBG Member Country Partnership Strategies to the SDGs; contributions to each other's strategies and programs; and application of social and environmental standards; and
- (v) Promoting systematic institutional cooperation – from broadening channels of information exchange, research, analysis and contacts to collaboration on key events; joint monitoring and communications to operationalize the new MOU and action plan.

2.4 The Parties will seek to expand their cooperation to cover new geographic regions, in addition to cooperation in the Arab States region, where most UNDP-IDBG collaboration has traditionally taken place. Geographic priorities include:

- (i) Arab States
- (ii) Africa;
- (iii) Central and South Asia; and
- (iv) Southeast Asia and the Pacific.

2.5 Special attention will be given to leverage the use of the Islamic financial sector and Islamic financial instruments to support financing for sustainable development, with a focus on links to the real economy, an emphasis on risk-sharing, and a partnership-based and equity-focused approach. The Parties should utilize their distinct comparative advantages—including IDBG's authority as a centre of Islamic finance and UNDP's expertise in developing inclusive markets—to operationalize the use of Islamic finance towards sustainable and inclusive growth.

2.6 The core outputs of the Parties' partnership will be effective and impactful projects that reduce poverty through inclusive growth and enhanced employment and livelihoods, in addition to the organization and facilitation of high-level policy dialogues to diagnose challenges, strengthen capacity, and promote integration of sustainable development



efforts in common member countries. The convening power of both organizations should be deployed whenever necessary to advance progress on key areas of developments covered by this MOU.

- 2.7 Cooperation may be considered on a case-by-case basis, on the merit of each case and within the limitations of the mandate and resources of each Party.
- 2.8 Any other activities and programs in areas of mutual interest, which the Parties may agree to such as sharing information on the monitoring and evaluation of programs.
- 2.9 It is intended that this MOU should interpret and apply generally; however, if required, the Parties may mutually agree to adopt additional arrangements to meet specific and urgent needs in relation to a particular activity.

### **3. METHODS OF COLLABORATION**

- 3.1 The Parties may take appropriate measures within their respective rules and regulations, policies and procedures to ensure full collaboration and cooperation within the areas set forth in this MOU.
- 3.2 The Parties may consult each other to determine the best approach in undertaking their respective activities to ensure coherence and efficiency.
- 3.3 The Parties may co-operate through a range of mechanisms, which may include, inter alia:
  - (i) developing and collaborating in the undertaking of effective projects fulfilling mutual goals, and with relevance to the SDGs;
  - (ii) reinforcing policy-level analysis and collaboration on programming with a view to advancing sustainable results in beneficiary countries;
  - (iii) expanding policy dialogue, knowledge sharing and human resource development, including cross-institutional learning and staff exchanges between the Parties;
  - (iv) participation in joint activities, and the Parties' respective projects or programs in the agreed areas of cooperation;
  - (v) making financial, logistical and/or technical contribution to such activities, projects or programs;
  - (vi) participation in identification of complementary sources of finance and other necessary resources, and mobilization of funds and resources for implementation of such activities, projects or programs;
  - (vii) assistance in planning, organization and implementation of activities, projects or programs through provision of technical expertise and any other support;

- (viii) developing lessons learned of completed joint initiatives, to inform future collaboration;
- (ix) undertaking studies, providing training, as well as cooperating in the organization and conduct of research, seminars, workshops, meetings, conferences and symposia;
- (x) exchange of experience and relevant documents, data and other information; and
- (xi) any other mechanisms that may be agreed upon by the Parties from time to time.

#### **4. MONITORING AND EVALUATION**

To facilitate the implementation, monitoring and reporting on progress of the MoU, a flexible, time-bound action plan has been jointly developed per Appendix A by the Parties with key priority actions, responsible parties, and relevant timeframes. The Parties will undertake annual consultations as appropriate to:

- (i) review the status and progress of activities, projects or programs being carried out pursuant to this MOU;
- (ii) exchange views on the progress made in implementation of this MOU, achievement of its objectives, performance by each Party of its respective activities, and formulation of ways of enhancing the Parties' collaboration further to this MOU;
- (iii) agree on further specific activities, projects or programs and the means and responsibilities for implementing and managing such activities;
- (iv) discuss any matters arising out of their co-operation under this MOU.

The Action Plan will be updated after each consultation and the most updated version will be annexed to this MOU.

#### **5. CONSULTATION AND CONFIDENTIALITY**

5.1 In pursuance of this MOU, the Parties shall keep each other informed of their respective activities, projects or programs of work in areas of common interest, where necessary, collaborate in the collection, analysis, disclosure and distribution information, and/or consult each other and exchange relevant information on matters of common interest which, in their opinion, are likely to lead to mutual collaboration.

5.2 Each Party may receive confidential information necessary to implement the provisions of this MOU and shall use information only for the purpose and performance under this MOU. Consultation and exchange of information and documents under this Article shall be without prejudice to arrangements, which may be required to safeguard the confidential and restricted character of certain information and documents. Save as otherwise agreed,



each Party shall take all reasonable actions to ensure that the information remains confidential and known only to the employee and/or authorised person of the Parties on a need-to-know basis and is subject to the same confidentiality obligations. These obligations shall survive the termination of this MOU. Subject to policies and procedures of each Party and Clause 8 hereunder, and the provision of written consent of each Party hereto, the content of this MOU may be disclosed to third parties, *inter alia*, for the purpose of promoting mutual activities.

## **6. SUPPLEMENTARY ARRANGEMENTS; IMPLEMENTATION OF THIS MOU**

6.1 Specific arrangements for collaborative activity(ies), project(s) or program(s) arising from this MOU will be provided for by the Parties in supplementary agreement(s) such as an exchange of letters. Such agreement(s) may specify the form of participation, amount of financial contribution, project, program or technical assistance to be provided or financed by each Party, the disbursement plan/schedule, the responsibilities of each Party to the other Party, and such additional terms and conditions as the Parties may mutually agree.

6.2 Without limiting the generality of the foregoing, the Parties' respective activities hereunder shall be subject to the availability of financing. To this end,

(i) in order to implement the specific activities envisioned hereunder, the Parties may conclude cost-sharing agreements in accordance with their respective regulations, rules, policies and procedures, which shall specify the costs or expenses relating to the activity and how they are to be borne by the Parties. Any funding received by either Party from the other will be utilized in accordance with the receiving Party's regulations, rules, policies and procedures;

(ii) all of UNDP's activities will be carried out on the basis of project documents agreed between UNDP and the concerned governments, and in accordance with the applicable UNDP regulations, rules, policies and procedures; and

(iii) all of IDBG's activities will be carried out in accordance with its applicable regulations, rules, policies and procedures.

## **7. FINANCIAL ARRANGEMENTS**

7.1. The Parties shall each bear their own costs and expenses incurred in complying with their obligations under this MOU.

7.2. This MOU does not represent any commitment with regards to any funding for a particular activity, project or program on the part of either Party.

7.3 Costs or expenses relating to, or arising from any activity(ies), project(s) or program(s) undertaken pursuant to this MOU shall be borne by one or both of the Parties in accordance with the provisions of such supplementary agreements as shall be reached by the Parties in advance of implementation of the activity, project or program concerned. The obligation





of any Party to fund such activity, project or program shall be contingent upon execution of the supplementary agreement such as exchange of letters.

## **8. EXTERNAL COMMUNICATIONS**

Except as set forth below, no Party shall, without first receiving the prior written consent of the other Party (such consent shall not be unreasonably withheld or delayed), except to the extent required to comply with law or regulation:

- (i) Make public use of the name, logo or emblem of the other Party in relation to this MOU or the transactions contemplated hereby;
- (ii) Disclose to any third party the terms of this MOU and any related correspondences between the Parties other than legal counsel, consultants or advisors provided that such parties are subject to the same standard of confidentiality as set out herein; and/or
- (iii) Issue a press release, nor make any public announcement or statement relating to this MOU, the transactions contemplated hereby or such Party's relationship with the other Party.

## **9. CHANNEL FOR COMMUNICATION AND NOTICES**

- 9.1 Each Party shall continue to nominate a contact person who shall be responsible in practice for ensuring effective liaison between them, preserving the underpinning principles outlined here and maintaining an overall perspective on developments initiated through this MOU. The identity and contact details of the respective nominee (unless otherwise delegated in writing by such respective nominee) are stated as follows:

### **For IDBG:**

Director, Cooperation and Integration Department (CID)  
Islamic Development Bank  
8111 King Khalid St. Al Nuzlah Al Yaman District.  
Unit No.1  
Jeddah 22332-2444  
Kingdom of Saudi Arabia

Attention: Dr Abdulhakim Elwaer  
Tel: +966 2 646 6420  
Email: [aelwaer@isdb.org](mailto:aelwaer@isdb.org) and [IDBarchives@isdb.org](mailto:IDBarchives@isdb.org)  
Website: [www.isdb.org/](http://www.isdb.org/)



**For UNDP:**

Team Leader  
Financial Institutions and Innovation Partnerships  
UNDP Bureau for External Relations and Advocacy  
1 UN Plaza, Room 1978  
New York, NY 10017

Attention: Shani Harris  
Tel No.: +1-212-906-6460  
Email: [shani.harris@undp.org](mailto:shani.harris@undp.org)  
Website: [www.undp.org](http://www.undp.org)

9.2 Either Party may by notice in writing to the other Party, substitute the representatives designated in this provision, or designate additional representatives or officials to serve as focal points for the purpose of facilitating implementation of this MOU or coordination of collaborative activities for the notifying Party.

9.3 Any notice, request or other communication under this MOU shall be in writing in English language, and shall be deemed to have been duly given when it has been delivered by hand, registered mail, email, or fax, as the case may be, by either Party to the other Party at the address specified in this provision or such other address as each Party may subsequently notify to the other Party.

**10. COMMENCEMENT, DURATION AND TERMINATION**

10.1 This MOU shall take effect upon its signature by the Parties (the date of the last such signature being the "Commencement Date") and shall remain in effect for five (5) years or until it is terminated by any Party. The Parties may agree to extend this MOU in writing for subsequent periods of three (3) years.

10.2 This MOU may be terminated at any time by either Party giving the other Party written notice of termination, at least two (2) months in advance of the proposed date of termination. Such termination shall take effect on the date specified in the notice of termination, provided that the provisions of this MOU shall remain in effect to the extent necessary to permit an orderly settlement of all arrangements made with respect to on-going collaborative activities.

**11. PARTNERSHIP ARRANGEMENTS**

11.1 This MOU is not intended to be legally binding, and no legal obligations or legal rights shall arise between the Parties from this MOU. However, the Parties enter into the MOU intending to honour all of its provisions.

11.2 Nothing in this MOU is intended to, or shall be deemed to, establish any partnership or joint venture between the Parties, constitute a Party as the agent of the other Party, nor





authorise either of the Parties to make or enter into any commitments for or on behalf of the other Party.

## **12. TRUST PRINCIPLES**

The Parties recognise principles of integrity, independence and freedom from bias as critical to the Parties' business and reputation as well as being key to the success of the Project. Therefore, if there is any attempt by any Party or entity related to it to exert undue influence, the other Party shall have the right to terminate this MOU.

## **13. SUCCESSION OR ASSIGNMENT**

- 13.1 The Parties shall not assign any part of this MOU to any third party except with the prior written consent of the other Party.
- 13.2 Notwithstanding any other provision herein, this MOU shall inure to the benefit of the Parties hereto and their respective successors and permitted assigns.
- 13.3 No Party shall assign any of the provisions hereunder without the prior written consent of the other Party hereto, which consent shall not be unreasonably withheld or delayed.

## **14. LIMITATION OF LIABILITY**

- 14.1 The Parties shall remain liable for any losses or liabilities incurred due to their own or their employee's actions under this MOU. Neither Party shall be liable to the other for, inter alia, the following arising out of this MOU,
  - (i) loss of profits;
  - (ii) loss of contracts or customers;
  - (iii) loss of goodwill; and
  - (iv) indirect, consequential or punitive damages not in the contemplation of the Parties at the time this MOU was entered into.

## **15. COUNTERPARTS**

- 15.1 This MOU may be executed in any number of counterparts, each of which when executed and delivered shall constitute a duplicate original, but all the counterparts shall together constitute the one MOU.
- 15.2 A signed copy of this MOU (but for the avoidance of doubt not just a signature page) delivered by facsimile, e-mail (in PDF, JPEG or other agreed format) shall be deemed to have the same effect as delivery of an original signed copy of this MOU. However, all pages of this MOU shall be initialled by duly authorized representative of each Party.



15.3 If either method of delivery is adopted, without prejudice to the validity of this MOU thus made, each Party shall provide the others with the original of such counterpart as soon as reasonably possible thereafter but no later than within 14 (fourteen) days of the electronic transmission.

15.4 No counterpart shall be effective until each party has executed and delivered at least one counterpart to IDBG and the receipt of such delivery is electronically acknowledged thereafter.

## **16. THIRD PARTY RIGHTS**

16.1 Except as expressly provided elsewhere in this MOU, this MOU is for the sole benefit of the Parties hereto and their respective successors and permitted assigns and nothing herein, express or implied, is intended to or shall confer upon any other person any legal or equitable right, benefit or remedy of any nature whatsoever under or by reason of this MOU.

16.2 The rights of the Parties to terminate, rescind or agree any variation, waiver or settlement under this MOU are not subject to the consent of any person that is not a Party to this MOU.

## **17. ENTIRE MEMORANDUM OF UNDERSTANDING**

This MOU constitutes the sole and entire understanding of the Parties to this MOU with respect to the subject matter contained herein, and supersedes all prior and contemporaneous understandings, both written and oral, with respect to such subject matter.

## **18. PRIVILEGES AND IMMUNITIES**

18.1 Nothing in or relating to this MOU shall be deemed a waiver, express or implied, of any of the privileges and immunities of the Islamic Development Bank Group.

18.2 Nothing in or relating to this MOU shall be deemed a waiver, express or implied, of any of the privileges and immunities of the United Nations, including its subsidiary organs.

## **19. OTHER MATTERS**

19.1 Any other matter for which no provision is made in this MOU shall be determined in a manner mutually acceptable to the Parties, and, in this regard, either Party shall give due consideration to any proposal advanced by the other Party.

19.2 The Parties may, by exchange of letters, mutually agree to amend this MOU or any of its provisions, at any time.





- 19.3 Any words importing the singular also include the plural and the masculine includes the feminine and vice versa, unless the context otherwise requires.

**20. DISPUTE RESOLUTION**

Any controversy or dispute arising from the interpretation or application of this MOU between the Parties, shall be settled in keeping with the relevant resolutions and decision(s) of the appropriate organs of the Parties by negotiations and conciliation. Each Party shall give full and sympathetic consideration to any proposal advanced by the other to settle amicably any matter as to the interpretation or application of this MOU.

**END OF CLAUSES**

*Handwritten signature*

**EXECUTING PAGE**

**IN WITNESS WHEREOF**, the Parties, each acting through its duly authorized representative, have signed this MOU, in a set of two original counterparts in English, on the day and year first above written.

FOR AND ON BEHALF OF THE  
**ISLAMIC DEVELOPMENT BANK GROUP**



A handwritten signature in blue ink, consisting of a long horizontal stroke followed by a series of loops and a final upward-pointing arrow-like stroke.

FOR AND ON BEHALF OF THE  
**UNITED NATIONS DEVELOPMENT PROGRAMME**



A handwritten signature in blue ink, appearing to read 'H. E. Clark' with a period at the end.



A small, stylized handwritten mark or signature in the bottom left corner.



**Joint IDBG-UNDP Action Plan 2016-2018**

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The purpose of the joint action plan between the Islamic Development Bank Group (IDBG) and the United Nations Development Programme (UNDP) is to support the implementation, monitoring and reporting on progress of the new MoU between IDBG and UNDP. The MoU provides a general framework to facilitate collaboration in areas of common interest under the sustainable development Agenda 2030. The priority areas for strengthened cooperation between IDBG and UNDP in the new MoU were confirmed by both parties during the UNDP inter-Bureau mission to IDBG-headquarters in Jeddah in January 2016.

The IDBG-UNDP partnership will focus on scaling-up ongoing initiatives, and exploring new opportunities to collaborate on global, regional and country-level priorities for the effective realization of the Sustainable Development Goals (SDGs), in areas including:

- **Project development and implementation around shared priority areas and comparative advantages**, such as crisis response and recovery, poverty reduction, youth employment, disaster risk reduction, climate change, sustainable energy, capacity development, and knowledge sharing. Project delivery will also be supported by joint diagnostics at the request of national governments to overcome implementation bottlenecks through trilateral partnerships to build capacity, design and implement development results effectively;
- **Development of private sector partnerships** to promote inclusive markets, business models for inclusive development and increased **entrepreneurship**; including advancing the **Global Islamic Impact Investing Platform for blending Islamic Financing and Private Sector** resources in achieving the SDGs;
- **Strategy Development/SDG alignment**, working together to align key IDBG Member Country Partnership Strategies to the SDGs; contributions to each other's strategies and programs; and application of social and environmental standards.
- **Promoting systematic institutional cooperation** – from broadening channels of information exchange, research, analysis and contacts to collaboration on key events; joint monitoring and communications to operationalize the new MOU and action plan.

IDBG and UNDP will seek to expand their cooperation beyond the **Arab States**, to include **Africa, Central and South Asia**; and **Southeast Asia and the Pacific**.

The action plan outlines priority initiatives over the next 24 months, but is not an exhaustive list of areas of IDBG-UNDP cooperation. It will remain a “living” document that will be jointly reviewed, reported on and revised (where needed) twice annually— to allow IDBG and UNDP to spotlight success stories and identify challenges as well as new opportunities to scale up joint efforts based on where added value and clear development impact from working together has been achieved.





Area of cooperation	Activities	Timeline	Responsible parties
Project development and implementation around shared priority areas	UNDP and the IDBG to jointly identify two to four priority countries to undertake <u>joint diagnostics</u> with national governments to <u>review disbursement and implementation bottlenecks</u> and work trilaterally with governments to <u>propose and operationalize solutions and pilots</u> for capacity development, project design and implementation.	Q2-Q3 2016 to jointly identify countries  Q3-Q4 2016 for joint diagnostics	Relevant UNDP Regional Bureau representative (Dmitri Mariassin, Juergen Nagler, Mohammad Younus, Nada Bouari) and relevant IDBG Country Department representative  IDBG: ISDB Country Department (CTY) (Karim Ait Chabane and others depending on region)
	<b>Sustainable energy:</b> Scaling-up EnergyPlus approach to achieve SDG 7 energy access for the poor and displaced. <ul style="list-style-type: none"> <li>• Design joint project on energy access for poor/displaced</li> <li>• Design joint project on de-risking energy investments</li> <li>• Design credit lines for energy in LDCs</li> <li>• Design joint project on sustainable transportation and waste management</li> <li>• Explore grant/loan blending for sustainable energy</li> <li>• IDBG and UNDP to co-convene MENA Regional Forum on Financing Sustainable Energy</li> </ul>	Q2-Q3 2016  Q2-Q3 2016  2016-2018  2016-2018  2016-2018  Q1-Q2 2016	UNDP: Kishan Khoday/BPPS  IDBG: ISDB Energy & Infra Dept
	<b>Climate-resilience:</b> Identify joint projects on climate-resilient agriculture/irrigation, and green commodities, including, but not limited to:  * Development of Economic and Financial Instruments of Water Sector in Kazakhstan – working together to build capacity on: (i) Almaty Rural Water Supply Improvement Project (KZH-0080/81), and (ii) Rehabilitation of Irrigation and Drainage Project (KZH-0082/83).	Q2-Q4 2016	UNDP: Kishan Khoday/BPPS IDBG: ISDB Ag/RurDev Dept  UNDP: Dmitri Mariassin/RBEC UNDP CO Kazakhstan/RBEC IDBG: ISDB Ag.RurDev Dept / WEN/ ROA



	<p>Next steps include: development of project documents for implementation of the capacity development components of both projects, and respective cost sharing agreements; set-up joint implementation and monitoring arrangements (quarterly), and lessons learned for future projects.</p>	2016-2018	
	<p><b><u>Disaster Risk Reduction:</u></b></p> <p>Collaboration on the development of risk management tools for dams in Kazakhstan to identifying investment potential, including:</p> <ul style="list-style-type: none"> <li>• UNDP to develop in risk management tool and plan for small and medium size dam development with close collaboration of IDB technical team, followed by Stakeholder Sensitization Workshop and Recommendations to GoK on the development aspects.</li> <li>• Based on the risk management tool and development plan, partners will develop bankable document such as Feasibility Study to attract IFIs on Development of medium and small size dams and manage DRR. <i>(Mobilizing funding for this activity.)</i></li> </ul>	<p>Q2-Q3 2016</p> <p>Q3-Q4 2016</p>	<p>UNDP: BPPS RBEC Climate/DRR Team and GCP Team</p> <p>UNDP: Dmitri Mariassin / RBEC /DRR Team UNDP CO Kazakhstan, IDBG: ISDB Ag.RurDev Dept /WEN/IRD and ROA</p>
	<p><b><u>Responding to crisis and building resilience:</u></b></p> <p>Collaboration will include:</p> <ul style="list-style-type: none"> <li>• Building municipal resilience in response to the Syrian crisis in Iraq, Jordan and Lebanon. <ul style="list-style-type: none"> <li>- IDB will participate, on a pilot basis, in implementing the UNDP Municipal Resilience Programme for Syria Crisis Response in three neighbouring countries. IDB will work jointly with UNDP and the EU to deliver on component 1 of the program, which concerns upgrading and restoring critical social infrastructure and services;</li> </ul> </li> </ul>	2017-2018	<p>UNDP: Nada Bouari /RBAS, CRU; IDBG: Karim Ait Chabane</p>

	<p>and component 3, which aspires to foster local economic development through providing job and livelihood opportunities to local vulnerable populations.</p> <ul style="list-style-type: none"> <li>Scaling up crisis response collaboration in <b>Yemen</b> and <b>PAPP</b> - Once the on-going conflict ends in Yemen, both IDB and UNDP could jointly explore and develop a program for municipal or community-level resilience potentially in support of reconstruction of damaged social infrastructure.</li> <li>Building resilience in the <b>Sahel</b>— jointly identify good practices, including policy support, that could be scaled up.</li> <li>Supporting the Rakhine Response and Recovery Framework as part of the <i>Rakhine Community Recovery, Resilience and Peacebuilding</i> project</li> <li>Preparing a pipeline with focus on joint operations among WHS key partners, including IDBG and WBG.</li> <li>Launching a crowdfunding Zakah platform that mobilizes resources for deployment of humanitarian aid in fragile and conflict affected areas.</li> <li>Launching a humanitarian Sukuk platform to mobilize resources from the capital markets to address humanitarian-resilience nexus activities.</li> </ul>	<p>2016-2018</p> <p>2016-2017</p> <p>2016-2018</p> <p>2016-2018</p> <p>2017</p> <p>2017</p>	<p>UNDP: Nada Bouari /RBAS, CRU; IDBG: Karim Ait Chabane</p> <p>UNDP: RBA, BPPS; IDBG: ISDB CTY, ISFD, INF</p> <p>UNDP: Myanmar CO; IDBG: Nijad Subei Director, Fael Khair Program Officer</p> <p>UNDP: Taija Kontinen-Sharp, CRU; relevant UNDP Regional Bureau IDBG: Ahmed Elkhodary</p> <p>UNDP: Taija Kontinen-Sharp, CRU; Shani Harris, BERA IDBG: Ahmed Elkhodary</p> <p>UNDP: Taija Kontinen-Sharp, CRU; Shani Harris, BERA IDBG: Ahmed Elkhodary</p>
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	<b><u>Trust Funds/cross-cutting:</u></b>  Supporting the development of Poverty Reduction Trust & Thematic Funds including Women, Youth, CSR, Capacity Development and Disaster Relief and Mitigation	Q4	UNDP: Kishan Khoday, BPPS  ISFD: M. Safiullah Munsoor, Azhari Gasim, Ibrahim Fawaz & Shams-ur-Rahman Toor
<b>Islamic Finance Development and Private Sector Development</b>	<b>A. <u>Private Sector Development</u></b> <ul style="list-style-type: none"> <li>Building an enabling Environment for Private Sector in Member Countries through strengthening policy framework, improving access to Islamic finance and helping member countries to mobilize Islamic finance resources</li> </ul>	2016-2018	UNDP: Gulcin Salingan, Istanbul International Centre for Private Sector Development  IDBG: Director, Advisory Services & Asset Management Department, ICD
	<b>B. <u>Islamic Finance Development</u></b>  <b><u>Conceptualization/capacity-building</u></b> <ul style="list-style-type: none"> <li>Map actors/products operating in Islamic finance and impact investing ecosystem; identify good practices</li> <li>Review/classify Islamic finance and impact investing tools in use globally; identify financial instruments to fund business ventures and private sector-led projects.</li> <li>Develop and launch Islamic Finance and Impact Investing Ecosystem Strategy at 2017 IDBG Annual Meeting</li> </ul>	15 December 2016  15 February 2017  April 2017	UNDP: Gulcin Salingan, Istanbul International Centre for Private Sector Development  IDBG: Ahmed Fayed Gebali and Representative from ERPD/CEC
	<b><u>Advocacy/inter-industry collaboration</u></b> <ul style="list-style-type: none"> <li>Creating the Global Islamic Finance and Impact Investing Platform membership development plan; co-hosting Policy Dialogue during IDBG 41<sup>st</sup> Annual Meeting (Jakarta); official announcement of Platform's members</li> <li>Development of the Communication Strategy for the Platform</li> </ul>	16 May 2016  August 2016  Sept. 2016	

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	<ul style="list-style-type: none"> <li>Activation of the Platform's website</li> <li>Participation in a number of high level global Islamic finance and impact investing events</li> </ul> <p><b><u>Deal-sourcing and matchmaking</u></b></p> <ul style="list-style-type: none"> <li>Connecting Islamic impact investors with impact enterprises through a number of matchmaking events</li> </ul>	Through May 2017	
		16 May 2017	
<b>Strategy Development/SDG alignment</b>	Collaboration on alignment of two new IDBG Member Country Partnership Strategies to the SDGs	2016	UNDP: Pedro Conceicao and Caroline Lensing-Hebben;  IDBG: CTY and Zafarjon Khotamov and Rafee Yusoff of GSPD
	Peer review of IDBG policies on agriculture and water resources, and gender strategy by UNDP and joint mapping of overlap areas and potentials for collaboration.	2016	UNDP: Kishan Khoday; SPU and Gender Teams/BPPS IDBG: ISDB Ag.RurDev Dept / AFS / WEN
	<ul style="list-style-type: none"> <li>IsDB and UNDP team will collaborate on mapping of overlap areas and potentials for collaboration</li> </ul>	Q3-Q4 2016	
	<ul style="list-style-type: none"> <li>Experts Team from IsDB and UNDP will Peer Review IsDB agriculture policy and the Concept Paper of Water Resources Policy</li> <li>IsDB and UNDP team will work together to Implement collaboration framework between two institutions for Agriculture and Water Resources</li> <li>List of Experts team introduced by UNDP to IsDB who will be involved.</li> <li>Quarterly Video Conference Meeting within Experts team and discuss the feedbacks</li> </ul>	Q1-Q2 2017  Q3-Q4 2017	
	UNDP to contribute to new IDBG Special Program for Central Asia (SPCA). Initial focus on trade & agriculture (based on two existing proposals – one for grant and another for loan funding – in the area of value chain development in Central Asia).	2016-2018	UNDP: Dmitri Mariassin, Regional Partnerships Advisor for RBEC  IDBG: Elwalid A Hamour, CTY and

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			Ayhan Ibrahim Karaca, ITFC
	Develop joint strategy paper on fragility	Q2-Q4 2016	UNDP: Sam Doe, BPPS; Taija Kontinen-Sharp, CRU  IDBG: Ahmed Elkhodary, Trust Funds Department
	Explore joint research activities on nexus of climate change and poverty	Q2-Q4 2016	UNDP: Kishan Khoday/BPPS IDBG: ISDB ERPD/CEC
<b>Supporting the institutional Partnership/Cooperation</b>	Outreach and communications to roll out new MOU and action plan	Q2-3 2016	UNDP: Shani Harris and Mariana González
	Twice annual monitoring; and annual reporting.		IDBG: Nedzad Ajanovic, CID
	Develop a standard financial agreement template to facilitate practical operational collaboration on the ground	2016	UNDP: Simon Hannaford/BMS  IDGB: Operations Policy and Services Department (OPSD) and Legal Department (LGL)
	UNDP and IDBG to collaborate on a <u>number of events during IDBG Annual Meeting in Jakarta</u> : <ul style="list-style-type: none"> <li>• UNDP Administrator to be a keynote speaker during Governors' Forum and participate in signing ceremony with IDBG President</li> <li>• Co-host "Policy Dialogue on Islamic Impact Investments</li> <li>• Co-host IDBG's launch of SPCA</li> <li>• UNDP to speak in seven other side events. Details available <a href="#">here</a>.</li> </ul>	May 2016	UNDP: Shani Harris, Mariana González, Gulcin Salingan; Dmitri Mariassin  IDBG: Abdullateef Bello, others TBA

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